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## RELATIONSHIPS

### **LESSON A** ► The best of friends



### **GRAMMAR**

Read this paragraph from a blog post about friendship. Find the phrasal verbs and write them in the correct columns in the chart.

> I have a lot of friends, but my best friend is Anna. She is one of those great friends you come by only once in a while. Anna knows how to cheer me up when I'm feeling bad, and she brings out the best in me when I'm feeling happy. Whenever I run into a problem, she always has great advice, and she usually helps me solve it. She never puts me down when I do something silly or embarrassing. I guess the thing I like best about Anna is that I can open up to her and talk about anything, like bad grades in school or family problems. I would never turn her down if she needed my help. I would stand up for her in just about any situation. I really hope that we don't drift apart in the future. I don't think I could do without her friendship!



Separable	Inseparable	Three-word verbs	Intransitive
	come by		



### **VOCABULARY**

Choose the words that best complete the sentences.

- 1. When Mike's and Ed's ideas about art (clash) / admire, they argue.
- 2. My sister is a truly admirable / beneficial person. She works two jobs, goes to school at night, and still has time to help me with my problems.
- 3. Jon and Scott empathize / harmonize well as a team since they have similar working styles.
- 4. Kim and Emily have a truly clashing / enduring relationship. They have been best friends for more than 10 years.
- 5. Catherine has benefited / endured a lot from living with her grandmother, who is very understanding and a great listener.
- 6. Lara is good with teenagers. She is very empathetic / harmonious, really listening to their problems and helping them find their own solutions.

Complete these conversations with the correct form of the phrasal verbs in the box. Use an object pronoun where needed.

		er (someone) up without		stand up for turn (someone) down	
1.	B:	I thought he agre He does agree w	ed with you. ith me, but h	support what you said ne was afraid of what or stand up for	ur boss would say.
2.		ŭ	s ask her to	She looks so sad. go to lunch with us. Ma	aybe we can
3.	B:	•		our work at the confere becaus	
4.		Sam isn't serious	•	ning. I think we could re m on our team.	eally
	B:	l agree. Let's talk	to the other	s about it and make a	decision.
5.		Have you seen Yo Actually, I		her when I was	s downtown today.
6.		•	•	aren't in touch anymore	
	٥.	100, 11 10. 110 11110		WIIC	n I moved to Los Angeles.
GI		/MAR		Wile	n I moved to Los Angeles.
	RAN	/MAR		them true for you.	n I moved to Los Angeles.
Сс	RAN empl Not	MMAR ete these sentend	ces to make up as much a	them true for you.	r with a few of my
Cc 1.	RAN ompl Not	MMAR ete these sentend thing cheers me used friends!	ces to make ip as much a	them true for you. as <i>_going out to dinne</i>	r with a few of my
Cc 1.	RAN ompl Not _go I lik	MMAR ete these sentend thing cheers me used friends! e to hang on to fr	ces to make up as much a	them true for you. as <i>going out to dinne</i>	r with a few of my
1. 2.	RAN ompl Not go I lik 	ete these sentend ching cheers me uned friends! e to hang on to friends en someone puts	ces to make up as much a riends who _ s me down, I	them true for you. as <i>going out to dinne</i>	r with a few of my
Cc 1. 2. 3.	RAN ompl Not _go I lik Wh I wi	ete these sentend ching cheers me un cod friends!  e to hang on to friends en someone puts  Il stand up for any	ces to make up as much a riends who _ s me down, I yone who _ ple who	them true for you.  as <u>going out to dinner</u>	r with a few of my



Read the thesis statements. Find the three best paragraph topics to support each one. Write the topics below the thesis statements.

## **Paragraph Topics**

- Keep in touch through social media, video calls,
- Be a person that your friend can trust.
- Join clubs and other organizations related to your interests or hobbies.
- Know when to give advice and when to keep silent.
- Sign up for a class, such as painting or cooking.
- ✓ Participate in community service activities, such as working with the elderly.
- Pay attention to what your friend thinks and feels.
- Get together and travel whenever possible.
- Send cards and presents for special occasions such as birthdays and holidays.



### Thesis statements

В

1.	Developing a friendship requires attention and work.				
	Be a person that your friend can trust.				
2.	People living in big cities often have trouble making friends, but there are ways to solve this problem.				
3.	Maintaining a long-distance friendship is difficult, but it can be done.				
	ite one additional topic for each thesis statement in part A.				
3.					

Choose one of the thesis statements and write a composition. Use three paragraph topics that best support your thesis.

## LESSON B ► Make new friends, but keep the old . . .



### **GRAMMAR**

Read these online profiles. Underline the verb + gerund constructions, and circle the verb + infinitive constructions.



My name is Naomi. I'm 30 years old, and I'm a teacher. I(tend to be) on the shy side, so I'm considering starting a book club so I can meet some new people. I plan to start this club as soon as possible, so email me if you're interested! Naomi247@cup.org



I just moved here, and I'm looking for some new friends. I appreciate spending evenings at home cooking and listening to music. People say I tend to be kind of quiet, but I'm fun once you know more about me. If you enjoy sharing recipes, email me. Renee8334@cup.org



I'm Alex Ramirez, an engineering student at National University. I really enjoy biking. Can I suggest starting a bikers' meet-up group? I'm considering entering a race. and therefore, I intend to start riding my bike every day. I hope others will join me!

alex.ramirez@cup.org



### **GRAMMAR**

Complete the questions using the gerund or infinitive form of the verbs. Note that one of the constructions uses the passive voice. Then answer the questions and give reasons.

	Do you get annoyed when friends ask		
2.	Would you give upto spend more time with friends?	(practice) an ir	nstrument or sport if you got
3.	Would you refusesee a movie you weren't interested in see		riend if he or she wanted to
4.	Do you expect	(invite) every time	your best friend goes out?
5.	Which friend do you prefer	(hang	out) with the most?
6.	When a friend treats you to lunch, do you casual restaurant or a more formal one?	enjoy	(go) to a
7.	Would you continue answered your texts or emails?	(talk) to a frie	nd if he or she never

UNIT 1 Relationships

## **VOCABULARY**

Choose the words that best complete the sentences.

- 1. Maria and Emma (rekindled) / resurfaced their friendship after drifting apart from each other for many years.
- 2. Good friends are impossible to replace / resurface. They share so many of our memories.
- 3. Too much damage has been done to Al and Sam's friendship to redefine / rebuild it.
- 4. I can't rehash / recall the name of my tenth-grade English teacher.
- 5. Tim has reconnected / redefined his outlook on life. He's more optimistic now.
- 6. Don't bring that subject up again. I don't want to rehash / rebuild it with you.
- 7. After studying for the exam for two days, Cara redefined / resurfaced to eat dinner with her family.
- 8. I'm glad I came home for spring break. I've been recalling / reconnecting with friends that I haven't seen since last summer.



### **GRAMMAR**

Imagine your friend is coming to visit you for the weekend. Write sentences describing some possible activities you can do together. Use the cues and the gerund or infinitive form of the verbs.



1. plan / take a walk somewhere nice

We should plan to take a walk somewhere nice.



2. suggest / relax at a cozy café



3. consider / go to a club



4. prefer / get tickets to a concert



nead the article. Find the words in boldrace that match the definitions.	
1. causesspurs	4. a good indication of
2. thin	5. more commonly affected by
3. annoying reminders	6. take care of and engage socially

## Your FRIENDS & **Your HEALTH**

"You're not what you eat - you're who you eat with," wrote Scientific American's Christie Nicholson, reporting on research examining why our friends' weight influences our own. The study found that overweight students were more likely to lose weight if they hung out with lean friends - a clear nod to the influence of our social networks on our waistlines. But helping you lose weight isn't the only way your friends can affect you. Here are some other ways friends are good for our health:

FRIENDS GET YOU MOVING Research has found that something you might expect from your family - nagging - can actually work when it's coming from a pal pushing you to move more. Also, working out with a friend has the added benefit of keeping you committed to your workout plan. There's no rolling over to hit the snooze button on that early morning run if someone's waiting for you

FRIENDS KEEP YOU RELAXED Talking with friends really can help you get through troublesome times. Women in particular may be **predisposed to** the calming benefits of friendship. Researchers found that women release the hormone oxytocin when stressed, which encourages "tend and befriend" behavior, the San Francisco Chronicle reported. Chatting with friends when stressed **spurs** the release of more oxytocin, which can have a calming effect.

FRIENDS KEEP YOUR HEART HEALTHY Perhaps because they help us relax, friends are also good for the heart. Stronger social ties in general seem to lower blood pressure. which helps the heart. Married men, for example, seem to experience a particular boost in heart health, WebMD reported.

FRIENDS HELP YOU LIVE LONGER In an analysis of 148 studies, researchers found that people with stronger relationships had a 50 percent greater chance of long-term survival than those with weaker social networks. It's not quite as simple as connecting with friends and, poof, you're guaranteed to live to 100, but there is a significant body of research linking strong social ties to a longer lifespan.

В	Choose the statements that are supported by information in the article.
	$\hfill \square$ 1. Men don't seem to benefit from the relaxing effects of friendship.
	$\hfill \square$ 2. The eating habits and lifestyle of our friends can have an influence on our own health.
	$\ \square$ 3. Making plans to exercise with a friend increases the likelihood that you will.
	$\ \square$ 4. Having strong social ties does not seem to have an effect on women's blood pressure.
	☐ 5. Evidence suggests that strong social ties can lead to a longer life.

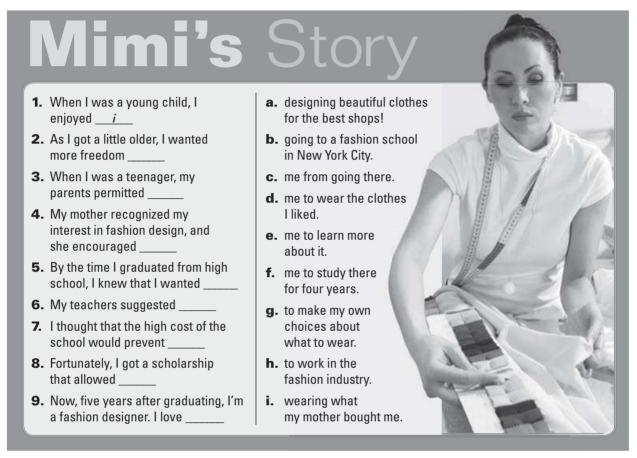
# CLOTHES AND APPEARANCE

**LESSON A** ► The way we dress



### **GRAMMAR**

Match the two parts of each sentence to tell the story of Mimi, a fashion designer.





### **VOCABULARY**

Choose the words that best complete the sentences.

- 1. People read fashion magazines to learn about the sloppy /(stylish) new clothing for each season.
- 2. If you are planning to go to a fancy club, wear something chic / functional.
- 3. Marco's conservative / quirky suit was appropriate for his interview at the bank.
- 4. Many teenagers think adults wear unimaginative, fashionable / stuffy clothing.
- 5. When I'm alone at home, I can wear formal / sloppy clothes if I want.
- 6. I can't understand why some people wear retro / trendy clothes from decades ago - they're so old-fashioned!
- 7. When I'm gardening, I wear *flashy / functional* jeans and a T-shirt.
- 8. Pop stars often wear trendy / frumpy clothes on stage.

Read the blog post about clothes and fashion. Use the gerund or the infinitive form of the verbs in parentheses.



### **GRAMMAR**

Complete these sentences to make them true for your

-	complete those conteneed to make them that for you.		
	I don't mind wearing clothes that <u>are handed down to me from my brothers</u> or cousins.		
	I hate to wear clothes that		
3.	I love to wear clothes that		
4.	When I'm shopping for clothes, I enjoy		
5.	When getting dressed for a night out, I tend		



A Underline the thesis statements in these introductory paragraphs. Then complete each paragraph that follows with examples supporting each thesis statement.

	There are many reasons for getting dressed up. Yet many of my friends seem to despise wearing anything but jeans and T-shirts. Personally, I look forward to opportunities to put on my best clothes and like to dress nicely for many different types of occasions.
	There are many advantages to dressing nicely. For example,
~_/-	
	Young people spend a significant portion of their income on the "right clothes." Following the newest trends in an effort to fit in can become an obsession, and keeping up with the latest fashions can be an expensive pursuit. I feel that young people need to reject the pressure to dress stylishly.
	Young people should be aware that fashion magazines and blogs do not always set a good example. That is,
~	
В	Choose one of these topics to write about. Then choose one of the verbs to make the thesis statement express your point of view.
	1. There are / aren't many advantages to dressing casually at work.
	2. Students should / shouldn't be required to wear school uniforms.
	3. People should / shouldn't be judged by what they wear.
C	Make a list of examples that support your thesis statement.
D	Use your thesis statement and examples to write a composition containing an introductory paragraph and at least two supporting paragraphs.

## **LESSON B** ► How we appear to others



### GRAMMAR

Read the email and underline the cleft sentences.

To: beth234@mail.cup.org Subject: Kyle's visit

Dear Beth.

Guess what! My brother Kyle visited me yesterday. I hadn't seen him in a year. What I noticed first was the three inches he grew. He looks so tall now!

He wanted to go out for lunch, so we went to my favorite café. We talked for a while. What struck me most about him was how grown up he sounded. He told me that he's doing well in school and that he has a part-time job at a supermarket – and he's even been saving money for college.

After lunch, we walked through the park. Then he had to leave, but before he did, he gave me a big hug and promised to visit me again. What I realized at the end of the visit was that I have a really terrific brother!

Love, Erica



### **GRAMMAR**

Read what each person thought about Gina Riccardi, a model who visited an advertising agency. Then complete the conversation using cleft sentences with admired, liked, noticed, or struck me.



Jin: She's as beautiful in person as she is in her ads.

Brian: She is gorgeous, but (1) what I noticed first was how relaxed and friendly

she seems

Dolores: That's true, but (2) \_

How about you, Jin?

Jin: Yes, her eyes are stunning, but (3)

Ted: As for me, (4) \_\_\_\_\_\_

Brian: You're right. Her voice is very expressive. Actually, I hear she's about to act

in her first movie.

## **VOCABULARY**

arrogant

eccentric

Choose the words in the box that best complete the sentences.

intense

sympathetic

	dignified intellectual sinister trustworthy
1.	People think Ryan is strange andeccentric because he lives with 12 cats.
2.	The villain was so that I shivered with fear.
3.	Jonathan is so He thinks he's better than everyone in the office.
4.	If you need a person to talk to, try Maya. She's very understanding.
5.	Don't count on David to keep any secrets. He's not very
6.	Jiro was very during the debate. He clearly has strong opinions about the topic!
7.	Keri is so She could be a college professor!
8.	Despite all the reporters shouting questions at her, the politician remained calm and, not showing that she was upset at all.
GI	RAMMAR
ch	agine you are moving to a town where you don't know anyone. What personal aracteristics do you look for in potential friends? Use your own ideas to complete ese sentences.
1.	What I look for in a friend is a sincere interest in other people and
	a sympathetic personality.
2.	What I think is most important is
3.	What I probably notice first is
4.	What I pay attention to is
5.	What I try to find out about a new friend first is
6.	What I think is least important is

Read the article quickly. Which of these behaviors apply to each body language type?

	Willing to listen	Not willing to listen	Engaged in conversation	Not engaged in conversation
1. responsive				
2. reflective				
3. combative				
4. fugitive				

## Understanding RNNY LANGUAGE

In European and North American cultures, body language behaviors can be divided into two groups: open/closed and forward/back.

Open/closed postures are the easiest to recognize. People are open to messages when they show open hands, face you fully, and have both feet on the ground. This indicates that they are willing to listen to what you have to say, even if they are disagreeing with you. When people are closed to messages, they have their arms folded or their legs crossed, and they may turn their bodies away. What this body language usually means is that people are rejecting your message.

Forward/back behavior reveals an active or a passive reaction to what is being said. If people lean forward with their bodies toward you, they are actively engaged in your message. They may be accepting or rejecting it, but their minds are on what you are saying. On the other hand, if people lean back in their chairs or look away from you, or perform activities such as drawing or cleaning their eveglasses, you know that they are either passively taking in your message or that they are ignoring it. In either case, they are not very engaged in the conversation.

The chart below shows how these types of body language can suggest the general mental state of the listener.

## **RESPONSIVE:**

The person is willing to listen to you (open) and wants to participate in the conversation (forward).

### **REFLECTIVE:**

The person is willing to listen (open) but not to share his or her opinion (back). He or she wants more time to think.

### **COMBATIVE:**

There is risk of an argument. The person is engaged in the conversation (forward) but rejects your message (closed).

### **FUGITIVE:**

The person is trying to avoid the conversation. He or she does not want to be a part of the conversation (back) and is rejecting your message (closed).

### **CLOSED**

**B** Write the body language type under each picture.

responsive reflective combative fugitive









2.

3.

4.

UNIT 2 Clothes and appearance



CI	GRAMMAF
_	

Choose the sentences that use articles incorrectly, and then rewrite them.

<b>✓</b>	1.	For some people, using an abacus is an alternative to using calculator.  For some people, using an abacus is an alternative to using a calculator.
	2.	Abacus is the earliest form of mechanical computing.
	3.	The abacus was invented more than 4,000 years ago.
	4.	It consists of wires strung across wooden frame.
	5.	An abacus can have up to 13 wires. On wires are beads, which represent units.
	6.	Calculations are made by moving the beads up and down the wires.
	7.	Skilled operator can make calculations on it very quickly.

### **VOCABULARY**

Choose the words in the box that best complete the sentences.

	audacious confidential	frivolous hazardous	problematic prudent	unethical		
1.	Some people waste of mor		smetic surger done for serie	•		frivolous
2.	Curing cance	er is still a/an			issue for scie	entists.
3.		•	s must keep r re information			 S.
4.	Some people materials like	•		storage or dis	posal of	
5.	It's illegal and	d t		_ to downloa	d music witho	out permission.
6.	It would take			actions to g	o against our	boss's plans.
7.			t elf at risk by n			a lawyer before

Complete the text with a, an, or the. Write an X where an article is not required.

Digital Cameras  Since the early 1990s, (1) digital camera has changed the way we take (2) pictures.	
Traditional film cameras worked by focusing (3) image onto light-sensitive film in the camera. To see the pictures, you had to send (4) film to (5) company that processed it. This was (6) process that could take several hours.	
Of course, digital cameras don't use film. Rather, they convert light entering the camera into (7) information that can be read by (8) computer. One advantage of this process is that you can see (9) images immediately.	
Another advantage is that you can delete (10) pictures you don't like, and you can improve (11) image by using special software. Of course, this can be (12) disadvantage, too, since it's nearly impossible to tell just from looking whether a photo is rea or not.	1
	<b>V</b>



### **GRAMMAR**

Write a sentence about each topic.

- the most helpful kind of technology
- the trendiest product on the market
- the silliest invention
- a medical cure I'd like to see discovered
- the most interesting website

1.	I think the most helpful kind of technology is
	the solar panel, which can provide electricity
	without producing much harmful waste.
	•

2.			

3.			

4.			







belong in a summary.

### Read the article. Underline the main information in each paragraph that would One day in the not-so-distant future, small robotic spaceships will search the inner solar system mapping asteroids and determining which to harvest. Those asteroids containing valuable resources like iron, nickel, hydrogen, and reusable water will then be mined by larger robotic spacecrafts or turned into space-based NASA sees these plans as the first step toward manufacturing centers. colonizing space. By locating manufacturing Robotically controlled factories built on asteroids facilities and rocket fueling stations on asteroids will turn space rock water into rocket fuel and already in space, costs will be reduced and long asteroid metals into everything needed for spacejourneys into space will become possible. This will based manufacturing. Given the possibly endless make human colonization of other parts of the solar supply of resource-rich asteroids, the pioneers of system a real possibility. asteroid mining will become incredibly wealthy Before we get too excited, though, it's important to as they lead us into a new age of space remember that most of the technology needed to development. At least, that's the plan. mine asteroids and build orbital factories doesn't Although it may sound like science fiction, big exist yet. Still, early investors and the companies investors are already taking such ideas seriously they're investing in believe they will be successful enough to put substantial money into asteroid and that along the way the asteroid-mining mining and space exploration companies. NASA, technologies they develop will help bring about a the U.S. space agency, is enthusiastic. In fact, new age.

В	Choose the sentence in each pair that could belong in a summary of the article.
	<ol> <li>There is a great deal of serious interest in mining asteroids for their valuable resources.</li> </ol>
	☐ Many asteroids contain valuable resources such as iron and nickel.
	2. $\square$ NASA feels asteroid mining could make space colonization possible.
	☐ Asteroid mining could lead to a new era of space exploration and colonization.
C	Now, write a summary of the article by rewriting the main points in your own words.

## LESSON **B** ► Technology and you



### **GRAMMAR**

Read the sentences. Choose whether the -ing clause implies actions that happened at the same time, at a different time, or for a reason. Sometimes more than one answer is possible.

		Same time	Different time	Reason
1.	Having recently learned how to text, my grandmother now sends me several messages a day!			<b>✓</b>
2.	Being a prudent consumer, I did some research before I bought my laptop.			
3.	While going to the birthday party, I got lost.			
4.	Having lost my ATM card, I can't withdraw money from an ATM.			
5.	Having downloaded a new video calling app, I can call friends anywhere in the world for free.			
6.	Zoe is in her room watching movies on her tablet.			
7.	Having had trouble programming my home security system, I now ask my wife to program it for us.			
GF	RAMMAR			
Wr	te sentences using the cues and an -ing clause.			
1.	Same time: Lily / break her digital camera / take a picture  Lily broke her digital camera taking a picture.			
	Taking a picture, Lily broke her digital camera.			
2.	Different time: Diego / watch a show about alternative ener	rgy / buy a	an electric ca	ar
3.	Reason: Bella / be a resourceful person / build her own cor	mputer		
4.	Different time: Dan / injure his arm / receive a bone scan			
5.	Same time: Celia / be in her car / listen to satellite radio			
6.	Reason: Ken / be an eco-conscious person / always recyc	les his old	electronics	

## **VOCABULARY**

Match the clauses to make logical sentences.

1.	Anita	is	fed	up	with	Tyler	
----	-------	----	-----	----	------	-------	--

2.	Children	are	reliant	on	their	parents	
----	----------	-----	---------	----	-------	---------	--

- 3. Julia is grateful for all the help \_\_\_\_\_
- 4. Make sure you are familiar with \_\_\_\_\_
- 5. I'm curious about
- 6. People are intimidated by George, \_\_\_\_
- 7. Gwen is so crazy about cooking \_\_\_\_\_
- 8. I've been suspicious of Ryan \_\_\_\_\_

- a. she got from friends while she was ill.
- b. ever since I saw him holding my phone.
- c. because he asks too many questions.
- d. that she opened her own restaurant.
- e. but he's actually nicer than he looks!
- f. to feed, shelter, and clothe them until they're grown.
- g. what happens next on my favorite TV show.
- h. the program before using it in your next presentation.



### **GRAMMAR**

Have you had good or bad experiences doing the activities in the box or similar activities using technology? Write sentences about your experience using -ing clauses.

using a video streaming service learning how to use a new cell phone creating a social networking profile shopping online

ervice, I realize	ed it didn't offer a	ll the movies
wanted to see	•	



What does mundanely ubiquitous mean? Read the article and choose the answer.

☐ unsurprisingly common amazingly rare

## ARTIFICIAL INTELLIGENCE

### IN OUR LIVES

rom the Curiosity space probe that landed on Mars without human help, to the cars whose dashboards we can now talk to, to smartphones that talk back to us, so-called artificial intelligence (AI) is changing our lives sometimes in ways that are obvious and visible, but often in subtle and invisible forms.

Al is making Internet searches quicker, translating texts from one language to another, and recommending a better route through traffic. It helps detect fraudulent patterns in credit-card searches and tells us when we've crossed over the center line while driving. Even your toaster is about to join the AI revolution. You'll put a bagel in it, take a picture with your smartphone, and the phone will send the toaster all the information it needs to brown the bread perfectly.

In a sense, AI has become almost mundanely ubiquitous, from the intelligent sensors that adjust the settings

in digital cameras, to the heat and humidity probes in drvers, to the automatic parking feature in cars. And more applications for AI are coming out of labs and laptops by the hour. "It's an exciting world," says

Colin Angle, cofounder of a company that has created a robotic vacuum cleaner that uses Al to navigate its way around furniture.

What may be most surprising about AI today, in fact, is how little amazement it creates. Perhaps science-fiction stories with humanlike androids – from the charming Data in Star Trek, to the obedient C-3PO in Star Wars, to the sinister Terminator in the similarly named series of movies - have raised unrealistic expectations. Or maybe human nature just doesn't stay amazed for long.

"Today's mind-popping, eye-popping technology in 18 months will be as blasé and old as a 1980s pair of double-knit trousers." says Paul Saffo, who analyzes trends to predict the future. "Our expectations are a moving target." If voice-recognition programs in smartphones had come out in 1980, "it would have been the most astonishing,

> breathtaking thing," he says. But by the time they arrived, "we were so used to other things going on we said, 'Oh, yeah, no big deal.' Technology goes from magic to invisible-and-taken-

> > for-granted in about

two nanoseconds."

**B** For each pair of sentences, choose the one the author would agree with.

- 1. \( \square\) a. All has become so integrated into technology that most people are unaware of it.
  - ☐ b. All is making some aspects of daily life more complicated than necessary.
- 2. 

  a. People are surprised that AI is even better than their expectations from movies.
  - ☐ b. People aren't amazed by AI because of their high expectations from movies.
- 3.  $\square$  a. Technology advances so quickly that it creates astonishment.
  - □ b. Technology advances so rapidly that people don't stay impressed by it for long.
- 4. \( \square\) a. It's likely we'll quickly see an increasing number of new applications for AI.
  - ☐ b. It's unlikely that there will be many new developments in Al.

## SUPERSTITIONS AND BELIEFS

### **LESSON A** ► Superstitions



### **VOCABULARY**

Match the phrases to make logical sentences.

- 1. I got into the best dorm on campus due to the e
- 2. Muriel had never bowled before, so her high score was \_\_\_\_
- 3. I tried to get tickets to the play, but I couldn't. I was \_\_\_\_\_
- 4. Before Max went off to college, I wished him the \_
- 5. Celia drives too fast. One day she's going to have an accident. I wish she wouldn't \_
- 6. I was hoping to get more information about the job, but \_\_\_\_
- 7. Jim's car was broken into twice in one week. He's had some really \_\_\_\_\_

- a. push her luck.
- b. bad luck.
- c. best of luck.
- d. out of luck.
- e. luck of the draw.
- f. beginner's luck.
- g. no such luck.



### **GRAMMAR**

Underline the reporting clauses in this passage.

# act or Fiction?



Some ideas have been repeated so often that we just accept them as facts. When someone asserts that you can see the Great Wall of China from outer space, do we ask for proof? Probably not. But if you speak to anyone who's looked closely at photos of the earth taken from the moon, they'll sometimes admit that they can't find a trace of the Great Wall. And if people argue that you can badly hurt someone with a coin dropped from a very tall structure, we assume it must be true. Others have claimed that it's true many times before, right? However, experts agree that there's really no need to worry, and they report that a dropped coin could not reach a high enough speed to cause any real damage. One more case: Do you ever doubt that we, as humans, have only five senses? Not likely. Yet, apart from sight, smell, taste, and so on, some scientists explain that many other senses are in play: balance, movement, time, and hunger among them. However, there isn't much agreement about the total number, so maybe we should accept that there are five basic senses and leave the rest open to Continue . . .

Combine each pair of sentences using the words in parentheses.



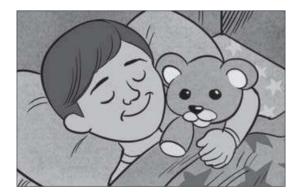
1. As a child, I believed some strange things. A monster was living under my bed. (believe)

As a child, I \_\_\_\_\_ believed (that) a monster was living under my bed .



2. To keep the monster away, I had to do certain things. I had to adjust the covers over me. (feel)

To keep the monster away, I \_\_\_\_\_



3. I needed extra protection. My teddy bear would help me. (assume)

I \_\_\_\_\_ my teddy bear



4. I was fairly sure of one thing. My parents wouldn't believe me. (doubt)

ı	mv	parents
-		10 011 01110

### **GRAMMAR**

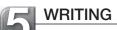
Use the verbs in parentheses to explain what you think these people would do in the following situations.

1. Anna's friend won't travel on Friday the 13th because he considers it to be an unlucky day. Anna disagrees. How do you think Anna would reassure him? (explain)

Anna would explain that Friday the 13th is just like any other day.

2. Luke's soccer teammate saw him rubbing a charm for good luck. How would Luke explain this? (admit)

3. Farah isn't superstitious, but her friend claims that following some superstitions brings good luck. How do you think Farah would respond? (argue)



- Read the text and answer the questions. Write the letter of the appropriate sentence.
  - 1. Which sentence is the thesis statement? \_\_\_\_\_
  - 2. Which sentence gives general examples? \_\_\_\_\_
  - 3. Which sentence reflects the author's personal opinion about traditional beliefs? \_\_\_\_\_
  - 4. Which sentence restates the thesis statement?

# itional Beliefs

Traditional beliefs are not the same as superstitions. They differ in that they supposedly transmit useful information from one generation to another. b For example, I'm sure most of us can remember our parents telling us to eat certain foods or to avoid specific behaviors. Is there wisdom in these teachings, or are they without value? C Some beliefs passed down through generations reflect current medical thinking, whereas others have not passed the test of time.

Did your mother ever tell you to eat your carrots because they're good for your eyes? Well, the truth is carrots contain high levels of vitamin A. Research has linked vitamin A deficiencies to vision problems in low light, so in this sense, eating plenty of carrots actually is good for your eyes. And is garlic really good for you? It turns out that it is. Eating garlic on a regular basis can reduce the risk of serious illness and detoxify the body. How about chicken soup? We now understand that chicken contains an amino acid that is similar to a

Unfortunately, not all of mom's advice has withstood medical inquiry. For example, generations of children have been told not to go swimming for an hour after eating. But research suggests that there is no danger in having lunch and then diving back into the ocean. Is chocolate really bad for you? Well, no, not if it's dark chocolate. Researchers now understand that dark chocolate contains enough antioxidants to make small amounts of it a healthy choice. Are fresh fruit juices really better for you than sodas? Well, yes and no. Fruit juices can contain as much sugar as soda, and both can contribute to weight gain and tooth decay. The best drink of all is simply water.

drug often prescribed for people with respiratory infections.

d Even though science can persuade us that some of our traditional beliefs don't hold water, there is still a lot of wisdom in the beliefs that have been handed down from generation to generation. 

After all, much of this lore has been accumulated from thousands of years of trial-and-error experience in family healthcare. If We should respect this informal body of knowledge even as we search for clear scientific evidence to prove it to be true or false.

**B** Write a composition about traditional beliefs in your own culture. Include some you think are true and some you think are not true. Be sure to restate the thesis statement from your first paragraph in the last paragraph.

### **LESSON B** ► Believe it or not



### GRAMMAR

Read the article and underline the reporting verbs that are in the passive voice.

# Famous

n October 30, 1938, perhaps the most famous broadcast in the history of radio took place. Heard all over the United States, the broadcast reported that a spacecraft from Mars had landed in a small town in New Jersey. It was said that the Martians were attacking the surrounding area with a deadly "heat ray." Radio reporters also claimed that huge war machines had emerged from the spacecraft. After much destruction, it was announced that the Martians were dying. Specialists suggested that the Martians had no resistance to earth's infectious diseases.

Of course, this story was just a radio play, based on the novel War of the Worlds by H. G. Wells and directed and performed by Orson Welles. However, it is generally claimed that many people believed it, and it was reported that there was widespread panic throughout the country, especially in New Jersey, While it was not the intention of the broadcast to frighten people, its effects were widespread and dramatic. It has been suggested that Welles's broadcast offers many lessons about how the mass media can affect people in their daily lives.





### VOCABULARY

Cross out the word that does not fit the meaning of the sentence.

- 1. It is conceivable / misleading / plausible that many lowland areas will be under water if the current trend in climate change continues.
- 2. Fad diets that promise you'll lose 10 pounds the first day sound convincing / fishy / far-fetched to me. There's no way you can lose 10 pounds in one day!
- 3. Beware of dubious / phony / well-founded emails that ask you to supply personal information like your credit card number or your salary.
- 4. Greta gave such a(n) believable / convincing / iffy performance in the play that I almost forgot she was acting!
- 5. Stephanie's blog is misleading / fishy / believable. Her profile says she's 24, but I know for a fact she's only 18.
- 6. That Carl is a chef seems far-fetched / dubious / conceivable to me. The food he cooked for dinner was awful.
- 7. I don't believe that "all-natural" foods are better for you. Show me a plausible / dubious / well-founded article that proves it, and then maybe I'll believe it.
- 8. When Kay told me she found a great used car online, it sounded iffy / far-fetched / credible to me. But the car is actually pretty nice!

Rewrite these sentences with the words in parentheses. Use a reporting clause in the passive with it.

- 1. More than two billion people use the Internet. (estimate) It is estimated (that) more than two billion people use the Internet.
- 2. Fingernails grow faster on the hand that you use the most. (report)
- 3. The oldest living tree on earth is nearly 5,000 years old. (say)
- 4. In a baby's first year of life, parents lose between 400 and 750 hours of sleep. (believe)
- 5. Items like plastic cups and bags take between 500 and 1,000 years to break down. (explain)
- 6. About 100 hairs fall from a person's head each day. (claim)



### **GRAMMAR**

Use the cues to write sentences with a reporting clause in the passive.

1. say / 15 minutes of exercise per day / may extend your life by three years

It is said (that) 15 minutes of exercise per day may extend your life by three years.

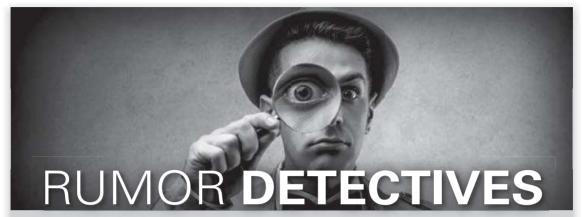
2. report / the average American child / watches 20,000 commercials each year



- 3. suggest / traditional treatments such as acupuncture / are effective
- 4. claim / a cure for certain types of cancer / will be found soon
- 5. believe / some animals / can predict earthquakes



- Read the article quickly to find the answers to these questions.
  - 1. When did the Mikkelsons begin Snopes.com? \_
  - 2. How many people visit the website each month? \_\_\_\_\_
  - 3. What is the mission of Snopes.com? \_



few years ago, a woman and her husband were coming home from a ski trip when they spotted a disabled car on the side of the road. It was raining, and the driver looked distressed, so they stopped and helped him fix his flat tire. The man was extremely grateful but didn't have any cash to reward them, so he took down their personal information. A week later, the couple got a call from their bank saying their mortgage had been paid and \$10,000 deposited into their account by an appreciative Bill Gates.

"Ah, the grateful millionaire," says Barbara Mikkelson with a satisfied grin.

Barbara and her husband, David, run Snopes.com, the Internet's preeminent resource for verifying and debunking rumors, ridiculous claims, and email chain letters. Whether it's an urban legend like the Gates story, an overblown warning about the latest computer virus, or that bizarre photo circulating of "Hercules, the world's biggest dog," chances are Snopes has checked it out and rated it as "true," "false," or "undetermined."

What began in 1995 as a hobby for a pair of amateur folklorists has grown into one of the Internet's most trusted authorities - and a full-time profession for the Mikkelsons. Each month, millions of people visit Snopes.com. Even the word *Snopes* has gone viral – as in, "Why didn't you Snopes that junk before forwarding it to your entire email list?"

"It's not easy to find out if these things are true or not, so people turn to us," David says.

A passion for nosing around is what brought the Mikkelsons together, and it's still their prime motivation, though their work is more than just a labor of love. The couple now earns a "very healthy" income, David says, from advertising on the site.

Though the Mikkelsons are established figures on the Web, they still prefer old-fashioned research - scouring vintage catalogs, thumbing through four newspapers a day - over finding quick answers online. David admits, however, that he might use Google or Wikipedia as a starting point.

В		statements true $(T)$ , false $(F)$ , or is the information not given $(NG)$ in $(F)$ ? Write the correct letters.
	1.	The Mikkelsons are now millionaires because of their work on Snopes.com.
	2.	Snopes.com gets hundreds of stories a day that are as far-fetched as "the grateful millionaire" one.
	3.	The Mikkelsons never resort to using online sources to check dubious facts.
	4.	The word Snopes is sometimes used as a verb by people familiar with the site.
	5.	Snopes receives income from ads placed by major international corporations.

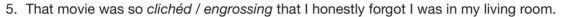
# MOVIES AND TELEVISION **LESSON A** ► *Movies*

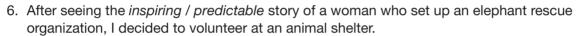


### **VOCABULARY**

Choose the words that best complete the sentences.

- 1. I love movies that are so predictable /(riveting)that you completely lose track of the time.
- 2. The last movie I saw wasn't original at all. In fact, it seemed pretty formulaic / touching to me.
- 3. The critics were disappointed with the director's new film. They said his work was unoriginal and moving / mediocre.
- 4. The heartbreaking relationship between the two main characters in this movie is beautiful and predictable / touching.







### **GRAMMAR**

Underline the sentence adverbs in these conversations. Then write them in the chart below.

- Jack: I don't trust all the facts in this documentary about Coco Chanel.
  - Lisa: I don't agree. The writer clearly did his research and interviewed many people who knew her.
- 2. Jill: When is your new film coming out?
  - Fei: Apparently in May, but there will be a private viewing in April.
- 3. Aaron: I wanted to see the new documentary about a homeless family,

but it isn't playing anywhere.

Emma: Haven't you heard? It was removed from the theaters. Supposedly, the director used footage of certain people without asking permission,

and now there's a lawsuit.

- Kurt: I'm surprised. That new action movie was so dull!
  - Teresa: I know. The director probably thinks he doesn't need to try very hard after so many successful movies.
- Josh: This is the third science fiction movie I've seen this month!

Tara: Obviously, you really like that kind of movie.

- 6. Kazuo: This director's films are so funny!
  - Julie: Yes, but unquestionably, there's a lot of deep emotion in them as well.

Certainty	Less certainty	Possibility and probability
clearly		

Rewrite these sentences using the sentence adverbs in parentheses.

- 1. That famous Dutch actor is going to direct a movie. (apparently)

  Apparently, that famous Dutch actor is going to direct a movie.

  That famous Dutch actor is apparently going to direct a movie.
- 2. Some movie studios are not interested in good acting as much as extreme action. (frankly)
- 3. This is a magazine for anyone with a very strong interest in cinema. (definitely)
- 4. There would be more interest in historical movies if they received more publicity. (probably)
- 5. Because of a lack of funding, fewer independent films will be made this year. (potentially)

## GRAMMAR

How does watching movies in theaters compare with watching movies at home? Write sentences using the adverbs provided.



- 3. Overall, \_\_\_\_\_\_
- 4. \_\_\_\_\_ unquestionably the most \_\_\_\_\_
- 5. Unfortunately, \_\_\_\_\_

### **WRITING**

Choose either a comedy or a documentary that you are familiar with, and write a review of the movie you have chosen. Your review should answer the following questions.

### **Documentary**

- 1. What is the title of the documentary?
- 2. What is the documentary mainly about?
- 3. What is the primary purpose of the documentary? Does it try to explain, persuade, or something else?
- 4. How successful is the documentary at achieving its purpose? Explain.
- 5. Which aspects of the documentary are especially memorable?
- 6. Would you recommend it to others? Why or why not?



### Comedy

- 1. What is the title of the comedy?
- 2. Who are the actors, and what characters do they play?
- 3. What is the basic plot of the movie?
- 4. What are the best aspects of the movie? Explain.
- 5. Is the movie successful as a comedy? Why or why not?
- 6. Would you recommend it to others? Why or why not?



B Read your review again. Are there places where adding more details would make your writing better? If so, go back and add these details.

## LESSON B ► Television



### **GRAMMAR**

Complete the email with so, such, so many, so few, so much, or so little.

● ● ○	
To: nataliem3@cup.com Subject: House	
Hey Natalie,	
Have you ever seen the TV show House? The series ended a	eruns! It's about a cranky doctor sterious diseases. I usually

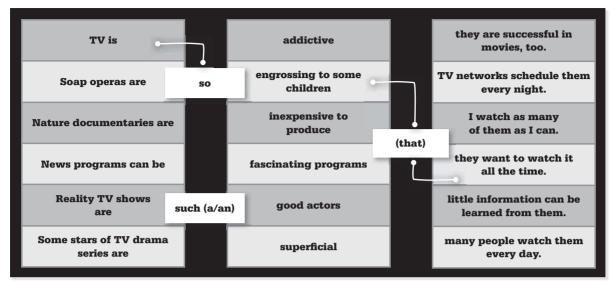


### VOCABULARY

Write the type of TV show next to its description.

cartoon cooking show		ocumentary ame show	news program sitcom	sketch comedy show soap opera	sports program talk show
game show	1.	•	•	oney and prizes by and th grade student wou	•
	2.	The compliced		wealthy Ramirez fam	ily are
	3.	Ann Brady	reports on the to	o news stories of the	day.
	4.	The Lakers	take on the Suns	in game three of the	playoffs.
	5.	Ty Ott interv	views actor Ash I	ake and chef Ami Tra	ın.
	6.	Astronaut N	leil Armstrong's l	ife is reviewed in this	program.
	7.	A boy and h	nis ladybug friend	star in this animated	kids' show.
	8.	Alice Lee st	ars in this funny	half-hour show about	high school.
	9.	To win, che	fs live together a	nd prepare dishes for	celebrity judges.
	10.	Weekly gue situations.	sts star with the	regular cast in a serie	s of ridiculous

Write six logical sentences by choosing one word or phrase from each column. Sometimes more than one answer is possible.



1.	TV is so engrossing to some children (that) they want to watch it all the time.
2.	
_	
=	
ر ء	

### **GRAMMAR**

Complete these sentences with your own ideas.

	Some crime drama series can be so <u>violent</u> that <u>I don't think children should</u> watch them.
2.	There are so many to watch this season that I
	is such a great actor that I
	night is such a good night to watch TV that
5.	There are so few really funny shows on TV that I
6.	Reality shows can be so that I



Read the article. Find the words in boldface that match these definitions.

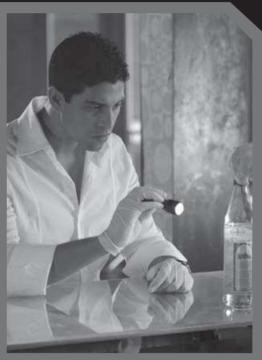
1.	legal officials who accuse someone of a crimeprosecutors_
2.	disqualify
3.	scientific techniques used to investigate a crime
1.	based on data rather than theory
5.	groups of people who make a decision in a court case

# IS THE "CSI EFFE INFLUENCING COURTROOMS?

The fictional forensic investigators in shows like CSI: Crime Scene *Investigation* put old-time detectives like Sherlock Holmes to shame. They can read a crime scene like it's a glossy magazine. But many **prosecutors** complain that shows like *CSI* make their job harder by creating the expectation that every trial must feature high-tech **forensic tests**. Some fear that when they don't show off *CSI*-style technology, **iuries** might let criminals get away. It's termed the "CSI effect."

"I think that CSI has done some great things," says Mike Murphy, the coroner for Clark County, Nevada, whose office was the model for the original CSI show. "It's also caused some problems. And some of those problems are [that] people expect us to have DNA back in 20 minutes or that we're supposed to solve a crime in 60 minutes with three commercials. It doesn't happen that way," he says. Legal experts are concerned that juries may well be confusing fact with fiction.

However, Donald Shelton, the chief judge of Washtenaw County, Michigan, is skeptical. After realizing no **empirical** research on the *CSI* effect had been done, Shelton conducted a study showing that while jurors do expect to see scientific evidence in murder cases, their expectations have nothing to do with the TV shows they watch. They're more likely to be affected by the technology in their own pocket. "The more sophisticated [the] technological devices that jurors had, the higher their expectations for the prosecutors to present evidence." Shelton says.



Despite the lack of empirical evidence, lawyers, judges, and investigators act as if the CSI effect is real. In the U.S., some states now allow lawyers to **strike** potential jurors based on their TV habits. Judges are issuing instructions that warn juries about expecting too much scientific evidence based on what they see on TV. And in the field, Shelton says, investigators sometimes run useless tests just to show they went the extra CSI mile.

В	Read these statements. Are they supported by the information in the article?
	Choose ves or no.

		Yes	No
1.	Real or not, the CSI effect is clearly having an influence on courtrooms.		
2.	Shows like CSI definitely raise the expectations of jurors.		
3.	CSI realistically depicts how criminal investigations are conducted.		
4.	Some investigators now conduct tests only to impress juries.		





Choose the words that best complete the sentences.

- 1. Generally, the more well known a singer is, the *(more)* / less money he or she makes.
- 2. The less publicity a musician gets, the easier / harder it is to make a living.
- 3. Some say the earlier you expose children to classical music, the more / fewer likely they are to excel in school.
- 4. The more relaxing the music, the faster / slower I fall asleep.
- 5. In my opinion, the more you listen to some song lyrics, the fewer / less you are able to understand them.
- 6. For some musicians, the more people gossip about their private lives, the better / sooner!



### **GRAMMAR**

Complete the interview with the words from the box.

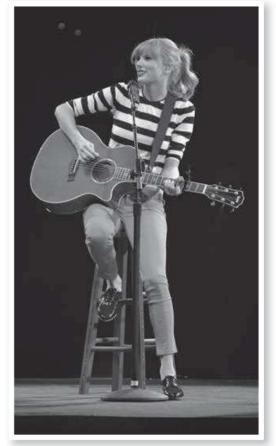
better	less	longer	more	sooner
Lily:	When di	d you real	ize you	wanted to b
Shane:	and the	-	ard him	other was ta practice, th t as well.
Lily:	Who we	re your bi	ggest m	usical influe
Shane:				Jack White
Lily:	Jack Wh	ite is grea	at, but yo	our music d
Shane:	music, th	ne (3)		at the more I wang that mad
Lily:	You've o	ertainly s	ucceede	ed! What's r
Shane:		_		City. The (4) ealize I neec
Lily:	Why is the	nat?		
Shane:		be part on the best of the bes		wing music
Lily:	When wi	II you leav	/e?	
Shane:	I'm not s	sure vet b	ut I thin	k the (5)

# **VOCABULARY**

Choose the adjectives that best describe your opinion of each kind of music. Then write a sentence explaining why.

1.	pop (catchy / frenetic / monotonous) <u>Successful pop music is catchy. The best pop songs are</u> hard to forget – even years later.
2.	classical (exhilarating / haunting / soothing)
3.	jazz (evocative / mellow / frenetic)
4.	hip-hop (catchy / evocative / monotonous)
5.	folk (haunting / soothing / catchy)

6. rock (monotonous / exhilarating / frenetic)



#### **GRAMMAR**

Complete the sentences with double comparatives and your own ideas to make them true for you.

1.	The <u>louder</u>	_ the music, the	more	_ I like it.
	The	the lyrics of a song, the	more likely I am	to
	The	the music, the		_ I find it.
4.	The I am to go to his or her conce		the	
	The	$_{\_}$ a piece of music, the mo	ore difficult it is t	0
	Thethe less I enjoy them.	_ musicians use		_ in their songs



В

C

Read the characteristics of listening to live music and listening to recorded music. Then put them under the correct heading below.

You listen with many other people. You can't adjust the volume. Sometimes you hear music you don't like. You can listen to a song over and over. You can't see the musicians while you listen. You can listen to any kind of music you're in the mood for. You can sing along with your favorite songs. You can listen to music in any order you'd like. You can adjust the volume. You can turn off or skip songs you don't like. You can hear music by well-known artists. You can listen only when musicians are playing on stage.

Live music				
Recorded music				
Live music and recorded music				
What is your opinion of listening to live music versus listening to recorded music? Write a thesis statement expressing your opinion on the subject.				
Now write a compare-and-contrast essay. Include your thesis statement in the introduction, two paragraphs describing the similarities and differences, and a				

conclusion restating your point of view.

# **LESSON B** ► Getting your big break



#### **VOCABULARY**

Correct the underlined mistake in each sentence with one of the words in the box. Some words will be used more than once.

be	b	reak	get	make	pay		
1. Mo	st m	ıusiciar	ns mus	t break tl	neir dues	before they become successful.	pay
2. Aft	er re	tiring ir	n 2012,	my favo	rite band	is planning to get a comeback	
3. Go	tye's	latest	song is	s going t	o pay a b	ig hit	
4. I w	ant t	o be a	singer.	What ac	dvice do	you have to <u>make</u> into the busines	ss?
5. Ma	ny fa	amous	singers	s <u>be</u> thei	big brea	ık as contestants on <i>American Ido</i>	ıl
		so diffic		Jay-Z to	<u>break</u> hi	s foot in the door that he started h	is own record
7. The	e firs	t time I	heard	Madonn	a, I knev	she wouldn't <u>pay</u> a one-hit wond	er
				-		d and work hard, they might never	r <u>get</u> a name fo
GRAI	MM	AR					
Comp	lete	these c	convers	ations. l	Jse the v	erbs in parentheses and would or	will.
	on:	Not me		n I was y		nusic when I was younger. would listen (listen)	60000
	ally:	l practi	ice all t	he time.	In fact, I	w often do you practice?ay, depending on my schedule.	桑
	ate:	I don't	have n	nuch spa	are time, (go)	spare time? but when I do, I to jazz clubs and concerts.	
	ay:	I can't much t autogr	believe time aff aphs.	the lead ter the sh	d singer o now talki	of the band we saw spent soing with his fans and signing	
Ar	-			_		rs fans, let alone sign autographs!	
5. Pai		When really l		teenage	er, I loved	to listen to music that was	(
Dia	na:	Me, to	o. In fa	ct, I		(turn up) my stereo a	s loud as

every day.

I could. Unfortunately, now I have hearing problems.

Lori: I love the Beatles. In college I \_\_\_\_\_\_ (listen) to them

6. Rob: I just heard my favorite Beatles song on the radio.

### **GRAMMAR**

Read the sentences about a band. Then choose the sentences that incorrectly use will or would and correct them.

V	1.	When the band comes onstage, the crowd would scream.  When the band comes onstage, the crowd will scream.
	2.	Before the band got so popular, it will never sell out a concert in such a short time.
	3.	Years ago, only bands with great musicianship would make it big.
	4.	When the guitarist was young, he would practice in front of a mirror.
	5.	In the past, the band will play only hard rock songs.
	6.	Although the band used to sign autographs after a show, these days, security guards would not let fans backstage.



#### **GRAMMAR**

Which music habits were or were not true for you in the past? Which are or are not true now? Write sentences with would or will.

1.	listen to a song over and over again
	When I find a song I really love, I will listen to it over
	and over again.

- 2. listen to very loud music
- 3. spend a lot of money downloading music
- 4. take music lessons



- 5. travel long distances to see live concerts of favorite bands
- 6. argue with family members about musical tastes



Read the article quickly. What do you think the root neuro- in words such as neurobiologist means?

# Music May Someday Help Repair the Brain

The music that makes the foot tap, the fingers snap, and the pulse guicken stirs the brain at its most fundamental levels, suggesting that scientists one day may be able to retune damaged minds by exploiting rhythm, harmony, and melody, according to some research.

"Undeniably, there is a biology of music," said neurobiologist Mark Jude Tramo. "Music is biologically part of human life, just as music is aesthetically part of human life."

#### Researchers found that the brain:

- Responds directly to harmony. Neuroscientists discovered that different parts of the brain involved in emotion are activated depending on whether the music is pleasant or unpleasant.
- Interprets written music in an area on its right side. That region corresponds to an area on the opposite side of the brain known to handle written words and letters. So, researchers uncovered an anatomical link between music and language.
- Grows in response to musical training. In a study of classically trained musicians, researchers discovered that male musicians have significantly larger brains than men who have not had extensive musical training. Although no similar increase has been found in female musicians, this might be explained by insufficient and inconclusive research.

Overall, music seems to involve the brain at almost every level, and researchers are already looking for ways to harness the power of music to change the brain. Research also suggests that music may play some role in enhancing intelligence. Indeed, so seductive is the possibility that music can boost a child's IQ that some politicians have lobbied for children to be exposed regularly to Mozart sonatas, although such research has yet to be confirmed.

The scientists said the research could help the clinical practice of neurology, including cognitive rehabilitation. As a therapeutic tool, for example, some doctors already use music to help rehabilitate stroke patients. Surprisingly, some stroke patients who have lost their ability to speak retain their ability to sing, and that opens an avenue for therapists to retrain the brain's speech centers.

В	Read the statements. Are they supported by the information in the article?
	Choose yes or no.

		163	NO
1.	Different areas of the brain respond to music.		
2.	The brains of classically trained male musicians grow larger than the brains of nonmusical males.		
3.	Different pieces of classical music affect the brain in different ways.		
4.	Children who listen to Mozart sonatas develop higher intelligence than those who do not have exposure to this music.		
5.	Some stroke victims who are unable to speak are able to sing.		

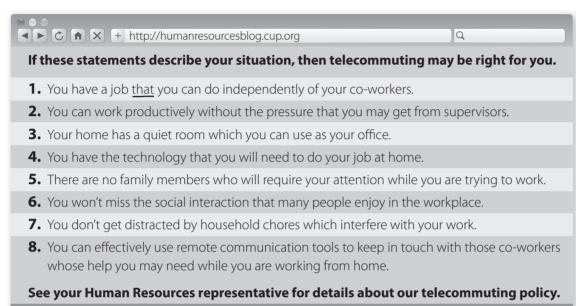
# CHANGING TIMES

### LESSON A ► Lifestyles in transition



#### **GRAMMAR**

Underline the relative pronouns in this announcement.



#### **GRAMMAR**

Combine these sentences using a relative pronoun. Then write O if the relative pronoun is optional and R if the relative pronoun is required.

•		·
0	1.	Physical fitness is an important goal. A lot of people try to achieve this goal.  Physical fitness is an important goal that a lot of people try to achieve.
	2.	Many people stay fit. These people find the time to work out regularly at a gym.
	3.	For the best results, it's important to find a gym. You like this gym.
	4.	It may be a good idea to hire a trainer. A trainer can work with you privately.
	5.	Your trainer can give you advice. The advice can help you avoid injuries.
	6.	If you get bored at the gym, try bringing some music. You can listen to the music while you exercise.

# VOCABULARY

consistent

Use the words in the box to complete these conversations.

immature

illogical

indecisive

responsible

inconsiderate

1.	A:	I can't make up my mind. Which tie looks better?
	B:	Don't be so <u>indecisive</u> . Just choose one.
2.	A:	Jim is 40 years old, and he still depends on his mother to clean his apartment.
	B:	I know. He really is in some ways.
3.	A:	Why did Meredith buy such a large car with gas prices so high?
	B:	I know it seems, but she needs a big car for her job.
4.	A:	Doesn't Allison look great? What is she doing?
	B:	She's been eating better and exercising on a basis.
5.	A:	Why does Nate play his music so loudly when he knows we have to study?
	B:	I don't know. He's so of our needs. He just doesn't care.
6.	A:	I really like the new waiter you hired. He's very dependable.
	B:	Yes, he is. Even though he's young, he's quite

# 4

#### **GRAMMAR**

Use relative clauses and your own ideas to complete these sentences.

- 1. I have always admired people who are good at organizing their time.
- 2. I've always thought that I would enjoy a lifestyle \_\_\_\_\_
- 3. Parents \_\_\_\_\_\_ should be greatly admired.
- 4. These days many people want jobs \_\_\_\_\_
- 5. Finding enough time to spend with family and friends is a problem \_\_\_\_\_\_



Read this composition about a personal experience and answer the questions.

# The family that eats together, stays together

I feel it is very important for families to have regular meals together. One of my most positive childhood memories was dinner with my parents and two sisters. As a result, last year I decided that my family would have dinner together three days a week. Because my husband and I both work, and our kids are busy with school activities, we found that we rarely had a chance to get together as a family. But we thought it would be possible for everyone to set aside three evenings a week for a sit-down dinner.

First, we tried setting three fixed days for our experiment - Mondays, Wednesdays, and Fridays. After a couple of weeks of trying this plan, almost everyone was unhappy. Then my son had the idea of having everyone post his or her schedule for the week on the refrigerator every Sunday. I would choose the three best days, and those with scheduling conflicts . . .

For a while, the kids continued to resist the idea. They said they would rather spend the time with their friends or participate in sports or other activities. Gradually, though, they began to see these evenings together in a very positive way. We laughed a lot. We made vacation plans. We discussed each other's problems. After a couple of months, anyone who had to miss a family meal felt . . .

We all feel that we have been able to build much stronger relationships within the family than we had before. Of course, there are still disagreements, but we communicate better with each other now. The idea of having regular family meals together, which seemed difficult at first, has brought about many positive changes in our lives.

	1.	what is the thesis statement?				
	2.	What is the focus of the second paragraph?				
	3.	What is the focus of the third paragraph?				
	4.	What sentence in the conclusion restates the thesis statement?				
В		rite a thesis statement for a composition about an important decision you ve made recently.				

C Now write your composition. Include an introduction, two paragraphs providing background information and details, and a conclusion.

# **LESSON B** ► A change for the better



#### **GRAMMAR**

Choose the expressions that best complete the sentences.

- 1. Cathy has decided to give up her high-powered job and do something more personally satisfying (like) as though several of her friends have done.
- 2. Doesn't it seem *the way / as if* more people are trying to live a simpler life?
- 3. Elena feels as / as though she spends too much of her time commuting, so she is looking for work that she can do from home.
- 4. Today's kids don't have a lot of free time, as / as if we did when we were growing up, but they have many more opportunities.



- 5. Schools should offer music and art as if / the way they did when I was a student.
- 6. As / As though my aunt always says, "Make new friends, but keep your old ones."
- 7. Some days I feel as if / the way time passes too quickly.
- 8. *Like / As though* my mother before me, I serve a traditional dinner on special holidays for my family to enjoy.



#### **VOCABULARY**

a. anticipate a change

Choose the expressions that are best exemplified by each situation.

c. cope with change

	b.	brir	ng about a change	d. go through a change	f. welcome a change	
-	<u>e</u>	1.		ant her to move to Los A hy she shouldn't go.	Angeles with them, but	she keeps coming
-		2.		encouraged our compar other departments.	y to find ways for empl	oyees to work
-		3.	After being on a pand begin her vac	lane for eight hours, Eu ation.	n-ju was happy to finall	y land in Hawaii
-		4.	When Mark retired food bank.	d from his job, he started	d playing golf and volur	nteering at the
-		5.		ne process of moving to challenging time for ev	•	ising the
-		6.	We've realized it's new place next m	time to move to a biggonth.	er house. We plan to st	art looking for a

e. resist change

### **GRAMMAR**

Read each situation and answer the questions using as if, as though, as, or the way. Sometimes more than one answer is possible.



1. Cal used to look forward to going fishing with his sons every summer. Now, his sons don't have time to go anymore. How does Cal feel?

He feels as if he has lost a family tradition.



2. Anna has moved from a small town to a big city. It's exciting, and she's meeting lots of new people and discovering many new activities. How does Anna feel?



3. Mia used to spend a lot of time with her grandmother. Since Mia moved away, she only sees her grandmother twice a year. How does Mia feel?



4. In his spare time, Chris took an art class and discovered he had a real talent. Now he's about to have his first show in a gallery. How does Chris feel?

#### **GRAMMAR**

Complete these sentences so that they are true for you. Use as if, as though, as, the way, and like.

1.	I feel	as though social media	is changing the way	I relate to my	/ friends.

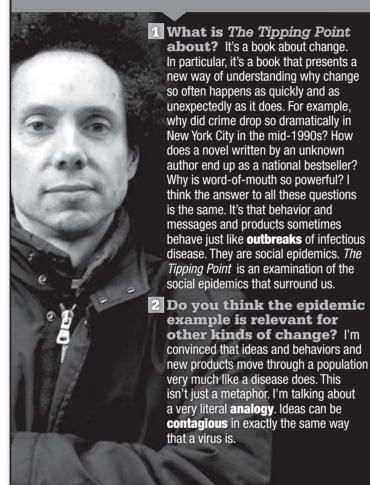
2.	I don't feel	
		when I was younger
3.	These days I think many people act _	
4.	I still	
		my family did years ago
5.	Some people my age talk	



Read the interview with Malcolm Gladwell about his book *The Tipping Point*. Find the words in boldface that match the definitions.

١.	sudden increases in the occurence of something unpleasant	outbreaks	
2.	the scientific study of epidemics		
3.	a comparison of two similar things		
1.	easily spread		

# **THE TIPPING POINT:** Q & A with Malcolm Gladwell



- 3 How would you classify The Tipping Point? Is it a science book? I like to think of it as an intellectual adventure story. It draws from psychology and sociology and epidemiology, and uses examples from the worlds of business and education and fashion and media . . . all in aid of explaining a very common but mysterious phenomenon that we deal with every day.
- 4 What do you hope readers will take away from the **book?** One of the things I'd like to do is to show people how to start "positive" epidemics of their own. The virtue of an epidemic, after all, is that just a little input is enough to get it started, and it can spread very, very quickly. That makes it something of obvious and enormous interest to everyone, from educators trying to reach students, to businesses trying to spread the word about their product, or for that matter, to anyone who's trying to create a change with limited resources. By the end of the book, I think the reader will have a clear idea of what starting an epidemic actually takes. This is not an abstract, academic book. It's very practical. And it's very hopeful. It's brain software.
- **B** Read the interview again. Choose the statements that are true according to the text.
  - ☐ 1. The Tipping Point is a nonfiction book that draws from a number of different fields.
  - 2. Gladwell believes that ideas, messages, and products spread in similar ways.
  - ☐ 3. Before writing the book, Gladwell started a social epidemic of his own.
  - 4. According to Gladwell, social epidemics do not occur very often.
  - □ 5. Gladwell believes *The Tipping Point* should appeal to a wide range of readers.
  - ☐ 6. The Tipping Point is not meant to be a book with practical applications.

# CONSUMER CULTURE **LESSON A** ► What's new on the market?



#### **GRAMMAR**

Underline the direct objects and circle the indirect objects in each sentence.

- 1. Some stores offer their customers) frequent-buyer rewards as incentives to return.
- 2. Advertising is useful because it gives us information about improved products.
- 3. The salesperson recommended the latest headphones to me.
- 4. Someone had to explain the new printer to Daniel.
- 5. This GPS must have cost you a lot of money.
- 6. You should return those boots to the store if they're not comfortable.
- 7. Online auction sites offer collectors a great way to find the things they want.
- 8. I don't shop online often because I like to ask salespeople questions in person.



#### **GRAMMAR**

Unscramble the words to make sentences describing the woman's shopping experience.

1. the latest tablets / showed / the woman / the salesperson

The salesperson showed the woman the latest tablets.

2. the woman / to / the GS5 model / recommended / the salesperson



3.	her / the main features / he / described / to
4.	him / the woman / the price / asked
5.	the salesperson / the price / her / told
6.	said / nothing / to / him / she / for a moment
7.	a discount / offered / the salesperson / her
8.	the money / the salesperson / she / to / gave

# GRAMMAR

Use the words in the box to give advice about what to do in each situation. Include a direct and an indirect object in each sentence.

lend mention recommend return teach

- 1. Mai got a book from her brother for her birthday. She already has a copy of the book. Mai should return the book to the store and get one she doesn't have.
- 2. Ray and Pam want to go skiing with Kate, but Pam doesn't have enough money.
- 3. Ian speaks fluent Thai. His sister wants to learn Thai but doesn't want to take a class.
- 4. Jessica's favorite Italian restaurant is Luigi's. Her father wants to go out for Italian food but doesn't know any restaurants.
- 5. Max sold his car to a friend. The car uses a lot of oil, but he forgot to say anything about it.



#### **VOCABULARY**

Write a sentence about each situation using the expressions in the box.

bargain hunter compulsive shopper shopping spree buyer's remorse credit limit window-shopping

1. Monica and Emil love to see what's on sale at their favorite stores. They can spend hours doing this without buying anything at all!

Both Monica and Emil love to go window-shopping.

- 2. When Jeremy gets paid, he always buys things for himself whether he needs them or not. He often spends all of his money in one day.
- 3. Mark never pays full price for anything. He always searches for the best price. He even goes to different parts of town to get a good deal.
- 4. Before her wedding, Anne and her mother went shopping for everything they would need for the wedding. They spent a lot of money and had a great time.
- 5. Jen bought an expensive pair of earrings today. She loved them at the store, but now that she's home, she feels guilty for spending so much money.
- 6. While Eric was on vacation, he used his credit card for everything. At the end of the trip, he tried to buy a present, but his card was denied.

# WRITING

For each opinion, choose the two examples or details that support it. Then write another sentence to support the opinion.



1.	•	g an online supermarket saves you time noney.
	□ a.	Groceries purchased online are delivered directly to your home.
	□ b.	There is less chance to make an impulse buy because you are not actually in the store.
	□ c.	Online supermarkets often offer exotic produce that is not available in local grocery stores.



2. There is little reason to buy a camera if you have one on your phone. ☐ a. With the right apps, you can edit your photos on the phone and share them on social media. ☐ b. A good camera will usually produce better images than a phone. ☐ c. It's easy to forget to bring a camera, but you probably always have your phone with you.



- 3. Today's children are too materialistic. ☐ a. Many children have more free time than they have ever had before. □ b. They compete to have the coolest gadgets and the most expensive hobbies. ☐ c. Parents complain that children only want money from them.
- **B** Write a thesis statement about one of the opinions above or one of your own.
- Write a composition. Include your thesis statement in the first paragraph, and develop your opinion with examples and details in subsequent paragraphs.

#### **LESSON B** ► Consumer awareness



#### GRAMMAR

Read the email from a customer to the manager of a supermarket. Underline the subjunctive verbs.

Dear Manager,

I saw the sales flier for your supermarket, and I felt it was imperative that I write you. All the food on sale this week is snack food or other highly processed foods. Although I buy these foods occasionally, I suggest that local and organic foods be on sale, too. It's crucial that people have the chance to buy affordable local foods, and I recommend that your supermarket start offering these items at better prices. I also propose that you offer a larger selection of fresh fruits and vegetables. Many people don't buy fresh foods because they are not easily available. I think it's essential that your customers get the chance to incorporate these foods into their meals.

Thank you.

Marcella Guzman



#### **GRAMMAR**

Use the words in parentheses to rewrite each sentence using the subjunctive.

- 1. People should learn how to block offensive ads on their devices. (it is important) It is important that people learn how to block offensive ads on their devices.
- 2. A health-conscious person should eat fast food only once or twice a month. (it is vital)
- 3. Parents should read reviews before their children see a movie. (it is essential)
- 4. The government must prevent students from dropping out of school. (we insist)



#### GRAMMAR

Complete these sentences with your own ideas.

- 1. If you are suspicious about an ad for a product, I suggest that <u>you go online and read</u> some reviews of the product.
- 2. If you find an ad offensive, I recommend that
- 3. If you think a particular product is good, I propose that \_\_\_\_\_\_
- 4. If you want to pursue a career in advertising, it is important that \_\_\_\_\_\_

#### **VOCABULARY**



What marketing strategies would you use for each product or business? Use the phrases in the box to write sentences explaining your decisions.

celebrity endorsements comparative marketing

coupon codes free samples

a loyalty program product placement search-engine marketing word-of-mouth marketing



1. ice cream I would use free samples because everyone would taste the ice cream, and many people might like it so much they'd buy more.



2. an action movie



3. a new restaurant



4. sports equipment \_\_\_\_\_



5. a health club \_\_\_\_\_



6. electronics \_\_\_\_\_

READING Read the article guickly. Which senses were the focus of the marketing strategies and experiments mentioned? Choose the correct answers. ☐ hearing ☐ sight □ smell □ taste □ touch Sensory ploys and the scent of lobal brands have become increasingly aware of research conducted by a company about 15 years ago. the power of sight, smell, touch, and sound to The company discovered that by adding a fragrance influence purchasing behaviors. to clothes, they were perceived by users as whiter A fast-food chain has trialed scents for use even when they weren't. in its restaurants with the knowledge Other tricks, such as using high-pitched music, that this not only draws in customers can drive people toward the top of a website, but also improves their perception of Professor Spence says. Meanwhile, by their overall dining experience. simply changing the background color A company that produces a popular on their website, companies can increase deodorant for men has spent trustworthiness. This is of particular value, for considerable sums perfecting the example, when asking customers to enter sound of its aerosol can to amplify their credit card details. its brand message of strength But brands do not always get it right. and effectiveness. This has led to a Back in 2008, one food company knew that spray that is noticeably louder than their consumers responded positively not only to "female" deodorants. crunchier chips but also to noisier packaging. So it A subtle scent or a particular sound introduced new noisy packaging for one of its chips. can be just enough to awaken positive past It was so loud that it reached as high as 105 decibels, associations or simply alter our other louder than a lawnmower or food processor. Two sensory perceptions. Charles years later, the company withdrew the packaging Spence, professor of experimental following widespread consumer complaints. There psychology and a sensory can be advantages in tapping into consumers' consultant to brands, points to senses, but brands can clearly go too far.

- **B** Read the article again. Choose the correct answer for each question.
  - 1. What is this article mostly about?
    - ☐ a. How marketing improves consumers' sensory experience.
    - ☐ b. How to avoid being tricked by sensory marketing strategies.
    - $\square$  c. How marketing makes use of the senses to influence consumers.
  - 2. Which of these statements is true according to the article?
    - a. Sensory information doesn't have to be obvious to affect our perception of a product.
    - ☐ b. Sensory information only triggers positive associations.
    - c. One sense has no influence on how the other senses perceive a product.
  - 3. Which of the following is **not** mentioned in the article?
    - ☐ a. Particular scents can drive consumers into a restaurant.
    - ☐ b. A white product is considered more reliable by customers.
    - ☐ c. Packages that produce the wrong sound can drive customers away.



#### **GRAMMAR**

Complete these sentences using whenever or wherever. If the time or place is specified, use when or where.

1.	For some reason,wherever I go with my pet snake, people get upset.
2.	Many cats will rub against their owners' legs they want to show affection.
3.	Research indicates that a person strokes an animal, his or her blood pressure goes down.  Also, it's been argued that trained dogs should be present there are people recovering from illnesses.
4.	I grew up, it wasn't common for people to have pets in their homes.
5.	I got my pet, I took on a serious

responsibility. Being able to keep an animal healthy and

fit depends on constant care and attention.





#### **GRAMMAR**

Rewrite the last sentence of each conversation with a sentence including a clause starting with whenever or wherever.

- 1. A: I'm going over to Chelsea's apartment. Would you like to come with me?
  - B: No, I can't. She has a cat, and I'm allergic to them. Any time I'm around a cat, I start sneezing.

Whenever I'm around a cat, I start sneezing.

- 2. A: Did you enjoy your visit to the rain forest preserve?
  - B: I did. Everywhere I looked, there were amazing plants and animals.

3. A: What's wrong with your cat? She looks upset.

B: She's just excited. She looks like that any time she sees a bird outside.

4. A: What kind of pet would you like to have?

B: I'd love to get some fish. Any time I see fish swimming, I feel calm.

#### **VOCABULARY**

Write the correct word under each picture.

beak fangs fin hooves paws tusks feather gills horns tail claws wing







feather

2.

3. \_\_\_\_\_







4.

5.

6.







7.

8.

9.







11. \_\_\_\_\_

12. \_\_\_\_

#### **GRAMMAR**

Complete these sentences so that they are true for you.

Whenever I spend time with animals, \_\_\_\_\_\_

2. When animals are kept in zoos, \_\_\_\_\_

3. Wherever there are performances by animals, \_\_\_\_\_

4. Wild animals should be kept where \_\_\_\_\_



A		ad the thesis statements. Do the topic sentences belong in the mposition? Choose yes or no.	Yes	No		
	1.	Thesis statement: Owning a pet has many health benefits.				
		a. People who own pets often have better physical health than people who do not own pets.				
		b. People who own pets handle daily stresses better.				
		c. Pet owners often spend a lot of money on medicine for their pets.				
		d. People who have pets may be happier than other people.				
	2.	Thesis statement: There are several effective ways to promote the survival of endangered animal species.				
		<ul> <li>Animals held in small enclosures often feel high levels of stress.</li> </ul>				
		b. Conservation groups work to restore the natural habitats of endangered animals before reintroducing them to the wild.				
		c. Zoos are often successful at breeding endangered animals.				
		d. Hikers rarely spot endangered animals in the wild.				
	3.	Thesis statement: Animal studies may lead to advances in technology.				
		Spider web research could result in stronger buildings being built.				
		<ul> <li>b. Learning more about how bats "see" in the dark may lead to new medical technologies.</li> </ul>				
		c. Insects such as bees and ants live in highly structured societies.				
		<ul> <li>d. Understanding how butterfly wings reflect light is inspiring engineers to create new types of computer screens.</li> </ul>				
В	How are animals viewed in your culture? Write a thesis statement and topic sentences for three paragraphs.  Thesis statement:					
	_					
	2.					
	0					

C introduction, three paragraphs corresponding to your topic sentences, and a conclusion.

### **LESSON B** ► *In touch with nature*



#### **GRAMMAR**

Choose the words that best complete the sentences.

- 1. Whatever / Whoever has some free time this weekend should volunteer for the yearly beach cleanup.
- 2. Helen went to the woods to photograph *whatever / whoever* she could find for a project on medicinal plants.
- 3. The members of our surfing club are doing *whatever / whoever* they can to save enough for a trip to Hawaii.
- 4. I would never swim with sharks, but *whatever / whoever* does is very brave, in my opinion.
- 5. Can you tell me *whatever / whoever* you know about Professor Blake's research in the Arctic?
- 6. Whatever / Whoever has been dumping trash in the wildlife preserve should definitely be punished.





#### **VOCABULARY**

a breath of fresh air

a drop in the ocean

Complete the conversations with the correct idioms from the box.

a walk in the park

as clear as mud

1.	Do you understand these instructions?  Not at all. They're to me.
2.	Are you feeling all right?  Not really. I'm afraid I'm a little bit
3.	The new park director is full of great ideas!  I know. She's after working with the same people for so long.
4.	I hear that the city spent way too much on the new waterfront park.  Yes, but that's just They overspent on many other projects, too.
5.	Is it going to be difficult to raise money for the Save the Pandas campaign?  I don't think so. They're such popular animals, it should be
6.	How closely do we have to follow the guidelines?  They're not yet, but let's keep them in mind while they're being finalized.
7.	Have they decided who is going to speak at the biology convention in June?  Not yet. It's still
8.	It's great that you're helping to save endangered owls.  Unfortunately, it's just There are many other animals that need help.

the tip of the iceberg

under the weather

set in stone

up in the air

# **GRAMMAR**

Do you agree or disagree with these statements? Respond to what the first speaker says. Write sentences with whoever or whatever.

- 1. A: It's acceptable to build resorts in protected natural areas.
  - B: I disagree. We should do whatever we can to protect natural areas.
- 2. A: People who drop litter in parks should pay very large fines.

B:			

3. A: Everything governments usually do to protect endangered species is enough.

B:			

4. A: We should do everything we can to keep wild animals in their natural habitats.

B:			

- 5. A: People should never hike alone in unfamiliar forests.







#### **GRAMMAR**

Complete these sentences with ideas of your own. Use whoever or whatever.

1. Whoever wants to have a real wilderness experience should think about \_trekking in the Australian outback.

2.	Whatever you need for your trip	
	, , , , , , , , , , , , , , , , , , , ,	

3.	
	must watch this nature documentary about

4. I do whatever I can \_\_\_\_\_

5.	
	will be amazed by the beautiful views.



- A Read the title and first paragraph of this story, and answer the questions. Then read the rest of the story.
  - 1. How well known is the fairy tale mentioned in the first paragraph? \_\_\_\_\_
  - 2. What sentences indicate that the story will be true?



Every Bosnian child knows the story of a poor woman who caught a golden fish, released it, and in return gained wealth and happiness. It's a Balkan fairy tale, but it turned into reality for one poor family. "Whatever happened here is beyond good luck — it really is a fable," said Admir Malkoc.

In 1990, Smajo Malkoc returned from working in Austria to Jezero, a village surrounding a lake, in the former Yugoslavia. He had an unusual gift for his teenaged sons Dzevad and Catib: an aquarium with two goldfish.

Two years passed. War broke out, and Smajo Malkoc was killed.

When his wife, Fehima, sneaked back into the destroyed village to bury her husband, she spotted the fish in the aquarium. She let them out into the nearby lake. "This way they might be more fortunate than us," she recalls thinking.

Fast-forward to 1995. Fehima returned with her sons to Jezero to find ruins. Eyes misting over, she turned toward the lake and glimpsed something strange. She came closer — and caught her breath.

"The whole lake was shining from the golden fish in it," she said. During the years of war and killing all around the lake, life underwater had flourished.

After their return, Fehima and her sons started feeding the fish and then selling them. Now, homes, bars, and coffee shops in the region have aquariums containing fish from Jezero.

The Malkoc house, rebuilt from ruins, is one of the biggest in the village. The family says it has enough money not to have to worry about the future.

Other residents are welcome to catch and sell the fish. But most leave that to the Malkocs. "They threw the fish into the lake," said a villager. "It's their miracle."

В	Put the events in order. Write an <i>X</i> for events not mentioned or indicated in the story.
	a. Mrs. Malkoc put the fish in a lake.
	b. The war broke out and Mr. Malkoc was killed.
	c. The Malkoc family started taking care of the fish in the lake.
	d. The Malkocs opened an aquarium in the village.
	e. Mrs. Malkoc and her children returned to their home.
	g. People from the region started buying fish from the Malkocs.
	h. The Malkocs provided money for other villagers to rebuild their homes.
	i. Mr. Malkoc presented two goldfish to his children when he came home.

# LANGUAGE **LESSON A** ► Communication skills



#### **GRAMMAR**

Choose the words or phrases that best complete the sentences.



- 1. Kyle (was giving) / was being given a presentation in front of the whole company for the first time in his life.
- 2. When he introduced / was introduced by the vice president of the company, she got his name wrong.
- 3. When Kyle turned on the projector, everyone saw a family photo instead of the presentation that should have displayed / should have been displayed on the screen.
- 4. He was so flustered that he *dropped / was dropped* his tablet on the floor.
- 5. When he picked up the tablet, it wasn't working / wasn't being worked.
- 6. Kyle knew a copy of the presentation might have saved / might have been saved on his manager's tablet, so he borrowed it.
- 7. In spite of the initial problems, the presentation went well, and Kyle's manager has praised / has been praised him for a job well done.



#### **GRAMMAR**

Rewrite each sentence using the passive voice. Do not include the agent.

- 1. After the soccer team won the championship, the coach thanked the players. The players were thanked after the soccer team won the championship.
- 2. People have told me that I have good presentation skills.
- 3. Schools should teach foreign languages beginning in elementary school.
- 4. My college is awarding a new prize to the best debate team.
- 5. Someone is going to interview the best-selling author on TV tonight.

### VOCABULARY

Rewrite the sentences by replacing the underlined words with a word or phrase from the box. If there are two possible answers, write both of them.

first of all furthermore	in addition in conclusion	likewise nevertheless	next similarly	to begin to sum up	yet	
. To start with,  To begin /	welcome to ou First of all, wel	•	J			ntation."

3. So, here are a few tips. Before anything else, outline your ideas carefully.

4.	Make sure you have all the visuals you need for your presentation. However, don't

2. When faced with giving a presentation, many people don't know where to start. Also, many of us get very nervous just thinking about presenting our ideas in public.

- depend too much on pictures and charts what you say is just as important.
- 5. Don't rush the preparation of your materials. <u>In the same manner</u>, give yourself plenty of time to become familiar with the information you want to communicate.
- 6. Then practice the presentation a couple of times to build your confidence.
- 7. <u>To conclude</u>, preparation, practice, and confidence are the keys to a successful presentation.

# 4

#### **GRAMMAR**

Complete the sentences with your own ideas. Use the passive.

1.	My best friend's team was awarded first prize in the university debate competition.
2.	
	when he / she turned the radio up too loud in the car.
3.	
	he / she talks too much while watching movies.
4.	
	a speech at our school's graduation ceremony.
5.	
	for being one of the most generous people in our country.



Read the two positions about whether or not schools should focus on teaching students how to do research online. Then find the supporting reasons for each position, and write them on the lines below.



#### **Positions**

1.	Since knowing how to do research online is essential for twenty-first century learners it should be focused on in schools.
2.	While knowing how to do research online is important for twenty-first century learners, it should not be a focus in schools.

#### Reasons

- Most students in the twenty-first century already have the necessary skills to do research online or can learn these skills on their own.
- The Internet is changing rapidly, and the skills students learn today may no longer be relevant in the near future.
- Most students would benefit from training on how and where to find reliable information online.
- Learning how to successfully do research online is as important to future studies and careers as learning subjects such as math and history is.
- Class time should be used for teaching more complex content and skills.
- Many students need guidance to learn how to distinguish trustworthy sources from unreliable ones.
- **B** Which position is closer to your own? Write a persuasive composition to explain your point of view. Be sure to argue against the opposing view.

# LESSON B ► Natural language



#### **GRAMMAR**

Choose the correct form of the verbs. Sometimes more than one answer is possible.

At first, most social media sites (1) was / were seen as a fun way to keep in touch with friends, share photos, and play games. But anyone who (2) uses / use one of these websites today can see that many more important things (3) is / are going on, and no one using these sites regularly (4) is / are able to ignore the fact that their uses are changing. A lot of people (5) shares / share political news and information, and new ideas can start and grow on these sites. Also, if someone (6) needs / need help after an accident or disaster, social media can be used to spread the word. In some instances, a majority of the money raised for emergency situations (7) comes / come through social media, and many volunteers can be brought together in a matter of hours. Of course, none of us (8) puts / put our social media account to such serious uses all of the time, but it is great to know that the possibility is there if we need it.



#### **GRAMMAR**

Read these results from a student survey. Then use the words in the box to make statements. If the verb can take both singular and plural forms, write them both.

Why do you study a foreign language	Percentage of students
1. I need to know the language to get a better job.	→ 85%
2. I want to be able to speak the language when I travel.	<b>→ 100</b> %
3. I have to study the language because it's a required subject. ——	→ 30%
<b>4.</b> I need to be able to read literature in the language.	→ 0%
5. I study the language because I enjoy it.	<b>→ 50</b> %
all half majority minority none	
1. need to know the language to get a better job	
A majority of the students needs/need to know the langua	ge to get a better job.
2. want to be able to speak the language when they travel	
3. have to study the language because it's a required subject	
o. Have to study the language because it's a required subject	
A pood to be able to read literature in the language	
4. need to be able to read literature in the language	
<ul><li>4. need to be able to read literature in the language</li><li>5. study the language because they enjoy it</li></ul>	

# **VOCABULARY**

Complete the conversations by using the correct form of the expressions in the box. Make any necessary changes to the expressions.

have a sharp tongue have a way with words love to hear oneself talk stick to the point talk behind someone's back talk someone into something talk someone's ear off



1. A: I really liked what Justin said about working together as a team.
B: I agree. It was very inspiring. He really has a way with words.
2. A: Did Peter say anything about me after I left?
B: No. He'd never He'd tell you directly.
3. A: Did you tell Lisa about our plans for her birthday?
B: I tried to, but she just kept about her problems with her car.
4. A: Ms. Jones read my report and said awful things about it.
B: Well, she, but she's also very perceptive.  Just try to focus on what she's saying about your work.
<ol><li>A: I know you want to continue discussing the report, but I'd like to talk about my new customer.</li></ol>
B: Let's We can talk about that later.
6. A: That meeting was so long! I thought Bob would never stop talking!
B: He sure, doesn't he?
7. A: Are you going to the company picnic this weekend?
B: Well, I wasn't planning to, but Kelly convinced me to go. She knows how to I don't want to do!
GRAMMAR
Complete these sentences with your own ideas. Use verbs in the present.
1. Each language in the world <i>is unique</i> .
2. All bilingual people
3. Every one of my classmates

4. The majority of celebrities \_\_\_\_\_



Read the article. Find the words in boldface that match these definitions.

1. form an idea of	conceptualize	4. only	
2. researches		5. indicate	
3. incredible		6. native	

# Does the language you speak

Do people who speak different languages actually think differently, or are the 7,000 languages in the world just different means for expressing a universal human way of thinking? To answer that question, linguist Lera Boroditsky **surveys** differences between languages across a number of fundamental categories, including how speakers of different languages conceptualize space and time, and how they think about gender.

Regarding spatial orientation, she says, "There are some languages that don't use words like 'left' and 'right.' Instead, everything in the language is laid out in absolute space. That means you have to say things like, 'There is an ant on your northwest leg."

The language of the Kuuk Thaayore, an aboriginal group in Australia, works like that. Boroditsky's research has shown that the unique way they think about space also affects the way they think about time. Whereas English speakers tend to conceptualize time as running from left to right, the Kuuk Thaayore visualize it from east to west.

Then there is gender. Some languages, like Hebrew, mark gender for both people and objects, while Finnish has almost no gender information at all. "English," says Boroditsky, "is somewhere in the middle."

# change the way you think?

Boroditsky explains the degree to which a language emphasizes gender in its grammatical structure actually affects the way speakers think. She cites a study by Alexander Guiora, who looked at kids learning Hebrew, Finnish, and English as their first language. He asked them, "Are you a boy or a girl?" and had all kinds of clever ways of figuring out how aware they were of their gender. What he found was that kids in these three groups figure it out at different rates. The Hebrew-speaking kids got it first, then the English-speaking kids, and the Finnish-speaking kids last.

These are just a few examples of the mindbending differences Boroditsky has found. She also talks about how the language you speak affects the way you look at colors and changes the way you think about the relationship between cause and effect.

As to the main question – does language affect the way people think - Boroditsky's answer is a clear "yes." At the same time, she allows that language is not the sole determinant of thought. "Language shapes thought, and also the way that we think importantly shapes the way we talk," she says, "and aspects of culture importantly shape aspects of language. It's a bi-directional cycle."

В	Are the statements true $(T)$ , false $(F)$ , or is the information not given $(NG)$ in the article? Write the correct letters.
	1. Boroditsky believes that language does affect thinking.
	2. All languages indicate gender in the same way.
	3. Most of the aboriginal languages in Australia conceptualize space and time in similar ways.
	4. Boroditsky believes that language is not the only thing that influences thought.

# EXCEPTIONAL PEOPLE

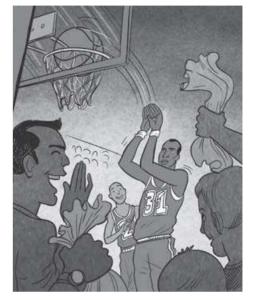
# LESSON A ► High achievers



#### **VOCABULARY**

Choose the words that best complete the sentences.

- 1. The coolheaded / soft-hearted athlete was able to score despite the noisy crowd.
- 2. I'm so absent-minded / hardheaded that, after staying up late to finish my paper on time, I forgot to bring it to class!
- 3. Sam is the kindest and most cold-blooded / warm-hearted guy I know.
- 4. Although Emily appears to be silly and narrow-minded / empty-headed, she's actually quite intelligent.
- 5. Ethan is hardheaded / hot-blooded. Once he makes up his mind, he doesn't change.
- 6. I hope Zach is cold-hearted / open-minded about our idea. He isn't always willing to consider new approaches to solving problems.
- 7. My cousins are so narrow-minded / soft-hearted when it comes to music. They won't listen to anything except jazz.
- 8. The cold-hearted / absent-minded killer was sentenced to life in prison.



#### **GRAMMAR**

Rewrite these sentences using compound adjectives to replace the words in boldface. Sometimes more than one answer is possible.

- 1. The famous conductor is **recognized by many people**.
  - The famous conductor is widely recognized.
- 2. In my opinion, the politician's speech was too long.
- 3. Nicole is a model with curly hair and brown eyes.
- 4. Alyssa is a **very relaxed** boss. She lets employees choose their hours.
- 5. Maxwell's is not a restaurant that many people know about.
- 6. Dr. Kendall's lectures really make us think about things.
- 7. Katy made a good impression at the interview because she was **dressed so well**.

What qualities should these people have? Write a sentence using two compound adjectives.



elementary school teacher

1. An elementary school teacher should be kind-hearted and well educated.



mountain climber



surgeon



judge



salesperson



soccer player



Read this biographical profile of composer and conductor Leonard Bernstein. Answer the questions below.

# LEONARD BERNSTEIN

**LEONARD BERNSTEIN** was perhaps the single greatest figure in American classical music in the twentieth century. Born in 1918 in Lawrence, Massachusetts, he studied piano as a child in Boston. 

• Upon his graduation from Harvard University in 1939, he moved to Philadelphia to study at the Curtis Institute. 2 By the time Bernstein finished his training, he was widely respected as a major talent in the music world.



In 1943, Bernstein became the assistant conductor of the New York Philharmonic. One night, he was asked to substitute for a conductor who was sick. This was a particularly difficult concert, but Bernstein performed brilliantly and was a great success. 4 Over the next 15 years, he held conducting positions in several of the great orchestras of the world, and he performed as a guest conductor with many others. His work included both live concerts and recordings. 5

In 1958, Bernstein became the music director of the New York Philharmonic. That same year, he started a series of televised programs called Young People's Concerts, designed to teach children an appreciation for great music. At the Philharmonic, Bernstein was a very popular conductor. He brought new music to the orchestra and revitalized older music that hadn't been played for some time.

6 Bernstein died in New York City in 1990. He conducted and composed music up until the time of his death. Through his lifetime of conducting, composing, teaching, and helping people understand music, he left a great gift to the world.

	In what year did Leonard Bernstein leave Harvard University?
	2. How long did Bernstein conduct orchestras all over the world before he became the music director of the New York Philharmonic?
	3. In what year did Bernstein start Young People's Concerts?
В	There are six numbered circles in the biographical profile. Find where each of the following sentences should go, and write the number of the circle next to the sentence.
	a. In 1969, Bernstein left the New York Philharmonic and spent the remaining years of his life composing a wide variety of music, conducting all over the world, and teaching young musicians.
	b. At 17, he entered Harvard University, where he studied composition.
	c. During his years there, he spent his summers at the Boston Symphony Orchestra's institute at Tanglewood, where he studied with the conductor Serge Koussevitzky.
C	Choose someone you admire who has made a difference in people's lives.

Research the key facts of the person's life, and write a biographical profile

with an introduction and at least two other paragraphs.

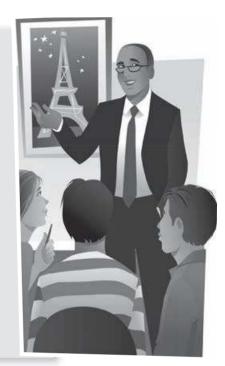
### **LESSON B** ► People we admire



#### **GRAMMAR**

Read the text and underline the superlative compound adjectives.

Without a doubt, <u>my most fondly remembered</u> teacher is Mr. Hill, my college French professor. He was the most kind-hearted man, and he always showed concern for his students. He went out of his way to make us feel comfortable in class, so we never felt too nervous or anxious to participate. He was the hardest-working teacher I've ever had, and he would always come up with creative ways to help us understand the most difficult lessons. Mr. Hill truly loved French culture, so the cultural lessons were the most thought-provoking of all my classes. He made me feel that I was looking through a window into another world, and he made me want to be a part of that world. I'm afraid I don't remember much French now – it's not the most easily retained language, especially if you don't use it often – but I did learn how great a teacher can be and how rewarding it can be to learn about another culture.





#### **GRAMMAR**

Read these conversations and fill in the blank with the superlative form of the adjectives in parentheses.

	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	pan on a rocci
1.	•	What did you think about the president's speech?  I thought it was <u>the most thought-provoking</u> (thought-provoking) speech she's ever given.
2.	Sung:	Don't you think Tom is a good cook?
	Nate:	Definitely. His paella was (great-tasting) dish I've had in a long time!
3.	Oscar:	What did you think of the lead actor's performance in the movie we saw last night?
	Valerie:	I thought he was terrific. He gave one of (heartbreakingly convincing) performances in the movie.
4.	Rich:	Have you seen the video of the singing dog?
	Linda:	No, I haven't. But I've heard that it's(widely downloaded) clip of the week.
5.	Tai:	Cory is always so kind to people!
	Sarah:	I agree. He's probably (warm-hearted) person I've ever met.
6.	Brad:	How was your trip to Morocco? Were you able to visit the desert?
	Nora:	Oh, I was. It was one of (breathtakingly beautiful) things I saw on my entire trip!

# **VOCABULARY**

Correct the underlined mistake in each sentence with one of the words in the box. Some words will be used more than once.

	after	on	to	through	with				
1.	I always	s look	throu	gh my old	er sister f	or fashion advi	ce	to	
2.			•	a broken		fficult, but just b	e patient	and you'll	
3.	I'm not	sure	who to	side <u>to</u> in	this argu	ument! You both	n have va	lid points.	
4.	•		_		-	ok <u>with</u> their chi ne time.	-	•	
5.	Who do	you	take <u>tl</u>	nrough mo	re, your	mother or your	father? $_{-}$		
6.		•	•	pectations	•	elf, and I get fru	strated w	hen I don't	
7.	Excuse	me v	vhile I	check <u>afte</u>	r the bab	y. I think I just h	neard her	cry	
8.	If you d	lon't f	ace up	with you	rproblem	s soon, they'll o	only get v	vorse	

#### **GRAMMAR**

Use the cues to write sentences that are true for you. Use superlative compound adjectives in your sentences.

1. incredibly talented actress I can think of The most incredibly talented actress I can think of is Scarlett Johansson. 2. action-packed movie I've ever seen

- 3. time-saving invention I use
- 4. easily learned subject I've studied

5. well-intentioned person I've met

ь.	pnysically	demanding sport I know	





A Read this article about the Awesome Foundation. Choose the adjectives that best describe the organization.				
	☐ 1. old-fashioned	☐ 3. highly structured	☐ 5. nontraditional	
	☐ 2. loosely organized	☐ 4. crowdsourced	☐ 6. widespread	

# DEAS COMING

It was down to two finalists: a woman who wanted to buy a couple of goats to rent out as urban lawnmowers, and a sculptor who wanted to buy a portable welder so he could go around and fix his city. They were both awesome ideas, the trustees agreed, but only one of them could win money that month. And so they had to ask the ultimate question: Which idea was more awesome?

This is the basic premise behind the Awesome Foundation, which is not an actual foundation. It is more like a support group for good ideas. It began in Cambridge, Massachusetts, in 2009, when a group of tech-savvy twentysomethings, frustrated by the bureaucracy of traditional funding, got together and, in essence, said, "You know what would be awesome? If there were an organization that gave you money if you had an awesome idea." Then they became that organization, loosely.

It works like this: Ten trustees each kick in \$100 a month, and together they review the submissions. The winner is given \$1,000 for the project, with no strings attached.

The idea is so simple that it has multiplied organically and become a new nonprofit model for the crowdsourcing generation. Today there are more than 20 chapters around the world. Anyone can start one, and the only real rule is that there is no definition for "awesome." That's for each trustee to decide.



The concept of a small grant, handed out by individuals, means the idea has a builtin lightness, according to Tim Hwang, who conceived of the Awesome Foundation shortly after he graduated from college. But there is a recurring bent toward socially conscious public projects. Christina Xu, one of the original trustees who had become frustrated with the failings of traditional nonprofits, says that she "realized maybe the Awesome Foundation was an answer" to that problem.

That may be a reach, but it's indicative of what attracts people to the Awesome Foundation the belief that ordinary people can create positive change outside of the establishment.

In the end, the trustees unanimously chose the sculptor. They had questions about the goats, but there was no question that the sculptor's idea was awesome.

В	Choose the statements that can be confirmed in the article.
	$\square$ 1. Trustees generally fund Awesome awards with their own money.
	$\square$ 2. Traditional nonprofit organizations admire the foundation's work.
	☐ 3. There are no rules on who can set up a branch of the Awesome Foundation in a new city.
	$\hfill \Box$ 4. The foundation has funded thousands of projects around the world
	☐ 5. The foundation consciously avoids strictly defining what should be considered "awesome."

# **BUSINESS MATTERS** LESSON A ► Entrepreneurs



#### **VOCABULARY**

Choose the words that best complete the sentences.

- 1. I would rather work around /(for)a boss who is organized and strict than a boss who is disorganized and nice.
- 2. Janelle worked off / on some of her debt to her cousin by designing and managing the website for his business.
- 3. Showing up late for appointments can work against / toward you if you are trying to start a new business.
- 4. If we don't find a way to work toward / around this problem, we'll never make our deadline.
- 5. The more people we have working for / on the report, the faster we'll get it done.
- 6. Jesse is working off / toward a degree in marketing and finance.



#### **GRAMMAR**

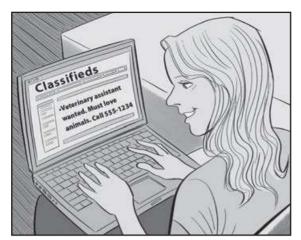
8. Did Natalie work hard? \_

Read each sentence and then answer the questions with yes or no.

Had Natalie not lost her job at a bakery, she would never have considered starting

he	r own business.
1.	Did Natalie lose her job at the bakery?
2.	Did she consider starting her own business?
Sh	nould Natalie's business continue to grow, she might hire another baker.
3.	Is Natalie's business growing?
4.	Has she hired another baker yet?
	ad Natalie raised a large family, she might not have been able to spend a lot of ne developing her business.
5.	Was she able to spend a lot of time developing the business?
6.	Did she raise a large family?
	atalie's Cookies might not have become the best-selling cookies in the city had e not worked so hard.
7.	Did Natalie's Cookies become the best-selling cookies in the city?

Complete the sentence for each situation using a conditional clause with Had . . . not . . . .



1. Had the woman not answered the ad, she'd never have become a veterinary assistant.



\_\_\_\_ the couple they wouldn't have had so many kittens at home.



\_\_\_\_ the man \_ he wouldn't have won first prize.



 $\_$  the woman  $\_$ she wouldn't have started her own business.



\_ the man . he would never have been served.



 $\_$  the woman  $\_$ she wouldn't have bought her new laptop.



Read this formal letter. Three sentences do not belong because they are too personal or irrelevant. One has already been crossed out. Cross out the other two.

#### 85 SUN ROAD **PHOENIX, AZ 85051**

June 7, 2014

Ms. Rosa Marquez 4226 E. 22nd St. Phoenix, AZ 85016

Dear Ms. Marquez:

I am writing in response to the advertisement for a social media marketer in last week's edition of Career Focus E-News Digest. I am very interested in the position and am enclosing my résumé for your consideration. It is very kind of you to read this letter.

I believe you will find that I meet all of the qualifications that you specify. In fact, you have probably never had a candidate as qualified as I am! I have had two years of experience as a social media marketing intern at a major nonprofit. Although this was an unpaid position, it gave me valuable experience in managing social media accounts, creating content, and working with analytics.

Additionally, I enjoy working as part of a team and am very good with people. None of my current colleagues wants me to leave.

I would appreciate the opportunity to discuss this position with you in person. I look forward to hearing from you at your convenience.

Sincerely,

### James Ditzler

James Ditzler

Imagine a job that you would be interested in having. Make notes on the following.
Why you want the position:
Your experience:
Why you should be considered:

C Use your notes to write a formal letter applying for the job you are interested in.

### **LESSON B** ► The new worker



#### GRAMMAR

Choose the expressions that best complete the sentences.

- 1. (Assuming that)/ Provided that I were required to travel for a job, I would turn it down because I don't like to fly.
- 2. On the condition that / Whether or not we continued to get more business, we would have to move to bigger offices anyway.
- 3. Whether or not / Provided that an applicant had the right job skills, I'd definitely hire him or her.
- 4. Supposing that / Provided that your boss wanted to transfer you to another department, how would you feel about it?
- 5. Assuming that / Whether or not you have a good reason to change jobs, I'd strongly recommend staying at your present company.



#### **GRAMMAR**

using the adverb clauses of condition provided.

- Respond to what the first speaker says in the conversations. Write sentences 1. A: If I were offered an interesting job that paid well, I would accept it. (provided that) B: I would probably accept it, too, provided that the benefits were also good. 2. A: If I had to commute to work on a daily basis, I would definitely do it. It can't be that much of an inconvenience. (on the condition that) B: 3. A: If I didn't receive a raise within the first year I worked at a job, I'd leave it and find a new job. (assuming that) 4. A: Under no circumstances would I ever accept a demotion. No one should move down in a company. (supposing that)
- 5. A: If my boss said something in a meeting that I strongly disagreed with, I would definitely speak up. (whether or not)
- 6. A: I think that it's OK to lend a family member a large amount of money in order to help them start a business. (provided that)
  - B: \_

### **GRAMMAR**

Under what conditions would you do or not do these things? Write sentences using the expressions in the box.

on the condition (that) provided (that) whether or not assuming (that) supposing (that) 1. take a pay cut I'd take a pay cut on the condition I were given more interesting projects at work. 2. work every weekend 3. agree to be transferred to a different country 4. work two jobs at the same time 5. quit your job and go back to school **VOCABULARY** Choose the quality that you consider to be the most important for each job. Then write a sentence explaining why. 1. doctor (leadership ability / training) Training is most important for doctors because people's lives are in their hands. 2. artist (self-discipline / initiative) 3. politician (charisma / influence) 4. teacher (communication skills / leadership ability) 5. writer (initiative / training) 6. business executive (influence / leadership ability)



Read the article quickly and answer the question	A	Read the	article	quickly	and	answer	the	question	S
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1.	What percentage of	f employees	report being	truly engaged	in their work?	

2.	How many	companies	does the	author say	/ completely	/ meet his criteria? _	
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# The Twelve Attributes of a TRULY GREAT PLACE TO WORK

More than 100 studies have found that the most engaged employees – those who report they're fully invested in their jobs and committed to their employers – are significantly more productive, drive higher customer satisfaction, and outperform those who are less engaged. But only 20 percent of employees around the world report that they're fully engaged at work. So, what's the solution? The answer is that great employers must shift the focus from trying to get more out of people to investing more in them by addressing their four core needs – physical, emotional, mental, and spiritual – so they're freed, fueled, and inspired to bring the best of themselves to work every day.

Think for a moment about what would make you feel most excited to get to work in the morning and most loyal to your employer. The sort of company I have in mind would:

- 1 Commit to paying every employee a living wage. No employee working full time should receive a sum that falls below the poverty line.
- 2 Give all employees a stake in the company's success. If the company does well, all employees should share in the success in meaningful ways.
- Design working environments that are safe, comfortable, and appealing to work in. In offices, include a range of physical spaces that allow for privacy, collaboration, and simply hanging out.
- 4 Provide healthy, high-quality food at the lowest possible prices.

- 5 Create places for employees to rest and renew during the course of the working day and encourage them to take intermittent breaks.
- 6 Offer a well-equipped gym and other facilities that encourage employees to move and stay fit.
- Define clear and specific expectations for what success looks like in any given job. Then treat employees as adults by giving them as much autonomy as possible.
- Institute two-way performance reviews so that employees not only receive regular feedback about how they're doing but also have the chance to provide feedback to their supervisors.
- 9 Hold leaders and managers accountable for treating all employees with respect and care.
- 10 Create policies that encourage employees to set aside time to focus without interruption on their most important priorities.
- 11 Provide employees with ongoing opportunities and incentives to learn, develop, and grow.
- Stand for something. Create products, provide services, or serve causes that add value in the world, making it possible for employees to feel good about the companies for which they work.

I've yet to come across a company that meets the full range of their people's needs in all the ways I've described. How about you?

В		swer the following questions with information from the article. What are some of the benefits of having engaged employees?
	2.	According to the author, what are the four core needs of employees?
	3.	How does the author think office environments can be made more appealing?
	4.	According to the article, how does a two-way performance review work?